



**COMMONWEALTH GAMES
AUSTRALIA**

ANNUAL REPORT 2017

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COMMONWEALTH GAMES AUSTRALIA

PATRON IN CHIEF

His Excellency General the
Honourable Sir Peter Cosgrove
AK MC (Retd),
Governor-General of the
Commonwealth of Australia

PATRON

The Hon. Malcolm Turnbull MP,
Prime Minister of Australia

PRESIDENT

Sam Coffa AM JP

VICE PRESIDENTS

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Mike Victor OAM

CHIEF EXECUTIVE OFFICER

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CORPORATE**

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**GENERAL MANAGER TEAM
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**COMMUNICATIONS AND DIGITAL
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Mr Paul Brettell
Mr Anthony Moore
Mr Ted Tanner
Mr Neil Dalrymple
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Mr Grant Harrison
Mr Ben Hartung
Ms Marne Fechner
Mr Ben Whitaker
Mr Damien Marangon
Mr David Mandel
Mr Mark Anderson
Mr Philip Males
Mr Ben Houston
Mr Lynden Jones
Mr John Saul
Mr Mathieu Meriaux

LIFE MEMBERS

Sir Harold Alderson Kt MBE*
Sir Edgar Tanner Kt CBE ED*
Mr William Berge Phillips OBE*
Mr John F Howson OBE*
Mr V Norman Gailey AM MBE*
Mr Leslie J Martyn MBE OSJ
Mrs Peggy Tunstall OAM*
Mr Ray Godkin OAM
Mr J S W Eve MBE*
Mr William J Young AM MBE*
Mr Arthur J Hodson MBE*
Mr Arthur Tunstall OBE*
Mr Sydney B Grange AO OBE MVO CD*
Mrs Doris Magee AM MBE*
Mr Graeme T Briggs AM*
Mr Cedric Baxter OAM
Mr Sol Spitalnic OAM*
Mr (Perry) Norman Cunico*
Mr Peter Anderson OAM
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AUSTRALIA AT THE COMMONWEALTH GAMES

YEAR	DATES	ATHLETES	OFFICIALS
1911 London	12 May	7	1
1930 Hamilton	16 - 23 August	9	2
1934 London	4 - 11 August	17	2
1938 Sydney	5 - 12 February	158	11
1950 Auckland	4 - 11 February	148	20
1954 Vancouver	30 July - 7 August	78	13
1958 Cardiff	18 - 26 July	105	14
1962 Perth	22 November - 1 December	208	30
1966 Kingston	4 - 13 August	101	23
1970 Edinburgh	16 - 25 July	107	25
1974 Christchurch	24 January - 2 February	168	34
1978 Edmonton	3 - 12 August	148	42
1982 Brisbane	30 September - 9 October	208	54
1986 Edinburgh	24 July - 2 August	235	69
1990 Auckland	24 January - 3 February	247	68
1994 Victoria	18 - 28 August	241	92
1998 Kuala Lumpur	11 - 21 September	311	130
2002 Manchester	25 July - 4 August	355	151
2006 Melbourne	15 - 26 March	425	168
2010 Delhi	3 - 14 October	368	179
2014 Glasgow	23 July - 3 August	409	184
		4053	1312

G	S	B	TOTAL	OPENING CEREMONY FLAG BEARER	CHEF DE MISSION/ GENERAL MANAGER
2	2	4	8		Richard Coombes
3	4	1	8	Bobby Pearce	Hugh Weir
8	4	2	14	Noel Ryan	Herbert Maxwell
25	19	22	66	Dunc Gray	Wilfred Kent Hughes
34	27	19	80	Mervyn Wood	Harold Wilkes
20	11	17	48	Dick Garrard	Jim Eve
27	22	17	66	Ivan Lund	Jim Eve
38	36	31	105	Tony Madigan	Edgar Tanner
23	28	22	73	David Dickson	Bill Young
36	24	22	82	Pam Kilborn	Arthur Tunstall
29	28	25	82	Michael Wenden	Bill Young
24	33	27	84	Sal Sansonetti, Remo Sansonetti	Les Martyn
39	39	29	107	Rick Mitchell	Jim Barry
40	46	35	121	Michael Turtur	Arthur Tunstall
52	54	56	162	Lisa Curry-Kenny	Arthur Tunstall
87	52	42	181	Ian Hale	Arthur Tunstall
80	61	57	198	Kieren Perkins	Don Stockins
82	62	63	207	Damian Brown	Don Stockins
84	69	68	221	Jane Saville	John Devitt
74	56	49	179	Sharelle McMahon	Steve Moneghetti
49	42	46	137	Anna Meares	Steve Moneghetti
856	719	654	2229		

PRESIDENT'S REPORT



IT HAS BEEN A BUSY 12 MONTHS AS WE PREPARE FOR THE GOLD COAST 2018 COMMONWEALTH GAMES.

AUSTRALIA HAS A PROUD HISTORY OF HOSTING SUCCESSFUL COMMONWEALTH GAMES AND GOLD COAST - OUR FIFTH GAMES AS HOST NATION - IS SHAPING UP AS ONE OF THE BEST.

I commend the Gold Coast 2018 Commonwealth Games Corporation (GOLDOC), led by Chairman Peter Beattie AC and CEO Mark Peters, on their marvellous work so far bringing the Games to life.

All venues for the Games are now complete, ticket sales have been excellent and the city is embracing the excitement of hosting what will be a world class event.

The athlete village, handed over to GOLDOC in October, is world class and will be a very happy home to the Australian team, and all visiting nations of the Commonwealth.

The sponsorship program for Gold Coast 2018 is strong, and on behalf of Commonwealth Games Australia (CGA) I would like to thank all of the sponsor family who are supporting the Australian Team.

There are many parts that must come together for a home games to be a success, but none more important than the performance of the Australian team.

I know athletes all across the country are working hard to be part of our team for Gold Coast 2018. I commend them for their hard work and dedication.

Each of the Commonwealth Games staged in Australia have left wonderful lasting sporting memories, and we look forward to Australian athletes creating many great moments on the Gold Coast.

CGA are supporting sports and athletes in their preparations for Gold Coast 2018 and this annual report will detail the CGA partnerships and funding initiatives that are giving our athletes the best chance of success on the Gold Coast.

In our new Strategic Plan, adopted in this reporting period, our mission is stated:

To Champion Australian Sport Through:

- Being No. 1 in the Commonwealth
- Connecting meaningfully with all Australians.

We are working hard to deliver on both of these points.

At Gold Coast 2018 we are striving to be the leading nation in the Commonwealth. We know this will not be an easy task with so many high-quality athletes set to participate from all over the Commonwealth, but this aspiration will continue to drive us in the lead up to the Games.

While performance remains the focus, we are also working hard to connect the team with the Australian community. We want the Australian team represent our nation with pride, and for all Australian's to share the Commonwealth Games experience.

With the strong support of the CGA Board of Management (BoM), we have invested significantly in enhancing the capabilities of CGA to ensure we make the most of the opportunity presented by a home games.

I would like to acknowledge the excellent support of CGA Vice Presidents Geraldine Brown and Mike Victor OAM over the past 12 months, and also the members of CGA's BoM.

I also extend my thanks to CGA CEO Craig Phillips and his team for their hard work.

I look forward to a memorable Gold Coast 2018 Commonwealth Games.

SAM COFFA AM JP



CHIEF EXECUTIVE OFFICER'S REPORT



THE 2016/17 YEAR HAS BEEN AN EXTRAORDINARILY BUSY 12 MONTHS FOR COMMONWEALTH GAMES AUSTRALIA (CGA). CGA HAS FOCUSED MUCH ATTENTION ON UTILISING THE WINDOW OF OPPORTUNITY WHICH COMES FROM HOSTING A COMMONWEALTH GAMES TO DRIVE IMPORTANT INITIATIVES.

In this reporting period CGA is proud to have formally adopted the "First Among Equals" Strategic Plan 2016-2022.

This plan is driving CGA's approach to the Gold Coast 2018 Commonwealth Games and ensuring a strong legacy going forward to the next Games in 2022 and beyond.

Integral to CGA's Strategic Plan is a commitment to values of:

Inclusiveness, Integrity, Respect, Excellence and our strategic priorities:

- Building Team Success
- Connecting With Communities
- Building a Valued Brand
- Leading the Way

As we are seeing so wonderfully on the Gold Coast, the Commonwealth Games are so much more than a sporting event.

We are seeing for the first time, equal medal opportunities for men and women, we are seeing the most comprehensive integrated para-sports program in history, we are seeing an event engage with and celebrate Australia's Indigenous community and bringing together so many others. All these things make the Commonwealth Games bigger and more powerful than just 12 days of sporting competition.

While CGA's focus will always be on the participation and performance of our Australian Team at the Commonwealth Games, it was important that through our Strategic Plan we broadened our focus to ensure we are engaging with the Australian community along the way, creating meaningful partnerships and an organisation that has a positive impact on the community.

For potential host cities of the Games, some of the most appealing aspects are things that don't necessarily happen on the sporting field. It is the extraordinary community and social legacies which can have the greatest impact.

That is why as part of our new Strategic Plan we are investing in community engagement to ensure we make the most of the opportunity to leave a positive legacy from Gold Coast 2018.

This engagement is underway and focusing on our Indigenous community, school kids and our Commonwealth Games Alumni.

As we move closer to the start of Gold Coast 2018, CGA has been working together with member sports and high-performance partners to ensure our athletes have every chance of success.

Success on the Gold Coast will be a team effort. That is why CGA established a partnership with the Australian Paralympic Committee (APC), utilising their expertise in team logistics in the lead up to Gold Coast 2018. It is also why CGA signed a Memorandum of Understanding with the Australian Institute of Sport (AIS) to work together on team planning, analysis and recovery services.

Teamwork is why CGA has worked with the AIS on the inaugural Sideline Champions program, providing the best possible environment for our athletes to share the experience of the Commonwealth Games with their loved ones.

CGA has adopted a new Anti-Doping By-Law and continues to work closely with the Australian Sport Anti-Doping Authority (ASADA) to safeguard the integrity of our Team and to make strong stand to our athletes and sports about our commitment to a clean Games and clean competition.

These initiatives are aimed to help our athletes achieve their best at Gold Coast 2018, and we will continue to adopt a collaborative approach across all we do in the lead up to the Games and beyond.

As you will note in the pages to follow in this report, much has been done to bring the Australian Team together for Gold Coast 2018. It will be largest Australian team assembled in over a decade, with some 470 athletes to participate across the 18 sports.

CGA is committed to supporting athletes and sports to help them achieve their performance goals.

In the lead up to Gold Coast 2018, CGA will commit almost \$20M to the Australian Team including the costs of participation in the Games but also a range of funding initiatives such as Gold Coast Gold, Direct Athlete Support and the Podium Initiative. This figure does not include the near \$1M annually distributed to sports and emerging athletes as part of the NextGEN program.

As part our commitment to youth and emerging athletes, CGA was proud to have participated in the Bahamas 2017 Commonwealth Youth Games.

CGA was thrilled with the performance of the Australian Team, led by General Manager Matthew Cowdrey OAM, whose report you can read in the pages to follow. It is also worth noting that Australian athletes who competed in the Bahamas feature throughout the imagery in this report.

Importantly, our team competed in great spirit and represented CGA, their member sports and Australia with distinction, despite the challenges that inevitably arise throughout such large-scale events.

I would like to thank CGA President Sam Coffa AM JP, Vice Presidents Geraldine Brown and Mike Victor OAM along with the Board of Management and various Committees of CGA for all their work and support over the past 12 months.

It would be remiss of me not to acknowledge and thank our hard working and dedicated CGA staff, contractors and consultants. Their combined experience, expertise and knowledge will ensure CGA delivers for our athletes, member organisations and the Commonwealth Games Movement in this country.

While there is still a lot to be achieved in lead up to Gold Coast 2018, I am very proud of all the work so far, and more importantly, proud that we are doing it together with the support of our sports and key partners in the high-performance system.

May the teamwork lead us to success on the Gold Coast.

CRAIG PHILLIPS

STRATEGIC PLAN 2016-2022

OUR VISION

TO INSPIRE
AND UNITE ALL
AUSTRALIANS
THROUGH
THE PURSUIT
OF SPORTING
EXCELLENCE.

OUR VALUES

INCLUSIVENESS
INTEGRITY
RESPECT
EXCELLENCE

OUR STRATEGIC PRIORITIES:

BUILDING TEAM SUCCESS

We will invest our resources in helping Australian athletes achieve their sporting dreams.

We will create an exceptional Commonwealth Games Team environment which provides world's best high-performance athlete support and delivers a 'life's best' experience for all Team members.

BUILDING A VALUED BRAND

We will develop and promote a CGA brand identity which resonates with all Australians.

Our brand will embody our vision, mission and values, our past and our future.

CONNECTING WITH
COMMUNITIES

We will create opportunities for all Australians to feel part of our team

We will celebrate community diversity through our Team.

Australians will be aware of and respect our proud Commonwealth Games heritage.

LEADING THE WAY

We will work collaboratively and innovatively with our member NSOs and partners, to build an industry leading sports business.

We will proactively support the enhancement of other Commonwealth Games Associations and the Commonwealth Games Movement globally.

GOLD COAST 2018 TEAM UPDATE

THROUGH THE 2016/17 FINANCIAL YEAR CGA HAS WORKED HARD TO ENSURE AUSTRALIAN ATHLETES HAVE THE BEST POSSIBLE CHANCE OF SUCCESS AT GOLD COAST 2018. WITH COLLABORATION A MAJOR FOCUS, CGA CONTINUES TO WORK CLOSELY WITH HIGH PERFORMANCE PARTNERS IN THE AUSTRALIAN SPORT'S SYSTEM..



PARTNERSHIPS

Partnerships have been an important focus for CGA in the lead up to Gold Coast 2018 and we consider this collaborative approach a significant competitive advantage.

CGA is proud to have established partnerships with both the Australian Paralympic Committee (APC) and Australian Institute of Sport (AIS).

CGA has utilised the APC's extensive capabilities to plan, organise and manage large scale multi-sport national teams; meeting the dual objectives of performance success and the creation of a positive and cohesive team environment. Collaboration with the APC has extended to the important team processing events around the country – detailed later in this report.

Further to CGA's work with the APC, an Memorandum of Understanding with the AIS has seen collaboration across areas of team performance, planning, strategy and athlete support. It is anticipated many of the CGA HQ team for Gold Coast 2018 will come from the high-performance system.

A key part of CGA's work with the AIS is the Sideline Champions program, a new initiative to celebrate and support the family, friends and loved ones in an athletes' life as they prepare for the Gold Coast 2018 Commonwealth Games and beyond. Sideline Champions aims to maximise the Games experience for athletes and their significant others.

CGA has also undertaken significant work with the State Institutes/Academies of Sport (SIS/SAS) network on athlete servicing and team processing.

FUNDING & SUPPORT

CCGA's investment in athletes, sports and bringing together the Australian Team for Gold Coast 2018 stands at almost \$20M.

This includes \$7M for the team's participation in the Games along with CGA's various funding programs. These include:

- **PODIUM ENHANCEMENT GROUP:** CGA has partnered with the AIS and SIS/SAS through a Podium Enhancement Group (PEG). The purpose of the PEG is to deliver a range of initiatives that aim to support and optimise the performance of athletes and coaches at the 2018 Commonwealth Games.

- **PODIUM INITIATIVE:** An additional \$1M was allocated to target sports/events/projects where such support will increase the probability of 2018 podium success and assist Australia achieve its aspiration to be the No.1 nation in both gold and overall medals at the Gold Coast 2018 Commonwealth Games.

Sixteen 2018 Program Sports proposed 40 initiatives seeking \$1.9 M of Gold Coast 2018 Podium Initiative support. An additional initiative was proposed by a seventieth program sport post submission deadline and was not considered.

- **GOLD COAST GOLD:** CGA continued to financially contribute to its sports over the past financial year. Year 3 of the Gold Coast Gold program saw CGA invest \$2.163M into the 18 Gold Coast 2018 Program Sports to assist in their Gold Coast preparation.

- **DAIS:** A key element of Australia's Winning Edge is to prioritise support to the athletes who have the greatest potential to contribute to these targets. In this light, CGA committed an additional \$2M over 18 months to the AIS dAIS initiative. This allocation either topped-up existing dAIS recipients or targeted potential 2018 medallists not currently receiving any dAIS support. 323 athletes so far have received some form of CGA support with 86 of these being new.

ASADA COLLABORATION AGREEMENT

CGA and the Australian Sports Anti-Doping Authority (ASADA) entered into a collaboration agreement to implement an anti-doping program for the Australian team to compete at the Gold Coast 2018 Commonwealth Games. Both organisations share a common vision that sport, and the 2018 Team, should encourage an environment where the values of sport are celebrated and where doping is not culturally tolerated.

With the support and assistance of CGA, ASADA will implement a targeted, focused and effective anti-doping program leading up to and through a defined in-competition period for the Games. ASADA and CGA will also work closely to develop an integrated anti-doping communications program.

PARTNERSHIPS
ON
FOCUS



GOLD COAST 2018 TEAM UPDATE (CONT)

TEAM PROCESSING

CGA, assisted by the partnership with the APC, embarked on an Australia-wide team processing initiative. Titled 'Dare to Dream' CGA conducted 27 sessions with 697 long list members attending in five states and the ACT. These sessions provided an opportunity to update athletes and officials on team and GOLDOC preparations and as well gather data for accreditation and outfitting purposes. An additional 450 completed processing via the remote processing team portal. CGA wishes to acknowledge and thank the SIS/SAS who hosted the Dare to Dream events.

GRIFFITH UNIVERSITY

CGA is partnering with Griffith University to supply support for the Gold Coast 2018 Team. The benefit of using Griffith is its proximity to the Village and the lack of accreditation required for access. Space has been secured to cater for administration, our Sideline Champions program, performance analysis, sport training and vehicle parking.

MEDICAL TEAM

Dr Grace Bryant was again appointed the Chief Medical Officer (CMO) for Gold Coast 2018 after being the CMO for Glasgow 2014. Grace has vast experience in sports medicine and has assembled a medical team of doctors, physiotherapists and soft tissue therapists in consultation with the CGA Medical Commission.

SPORT PLANNING MEETINGS

Representatives from CGA's member sports and team HQ staff met with all member sports to discuss areas of planning and support leading to and during the Games. The information gained has assisted CGA in its planning to cater for each sport's unique needs.

TEAM WORKSHOPS

Two Team Workshops were held throughout this period. The purpose of these workshops is to communicate with member bodies and key stakeholders to identify strategies to create the best possible performance environment for athletes, coaches and support staff.

NOMINATION CRITERIA

CGA engaged with each member Sport to develop and finalise a Nomination Criteria for selection to the 2018 Team. This was achieved by providing Sports with a set of general principles and mandatory inclusions to be addressed in a sport's respective criteria. All Nomination Criteria for Gold Coast 2018 has been finalised.

TEAM MANAGERS

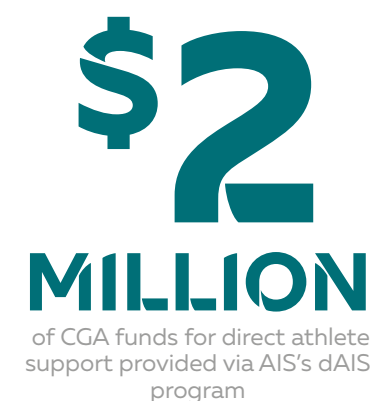
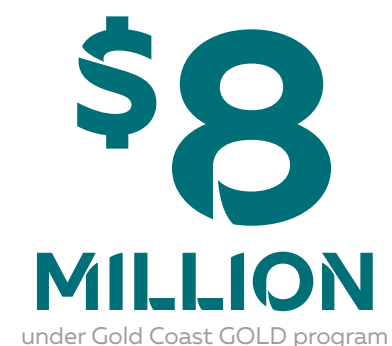
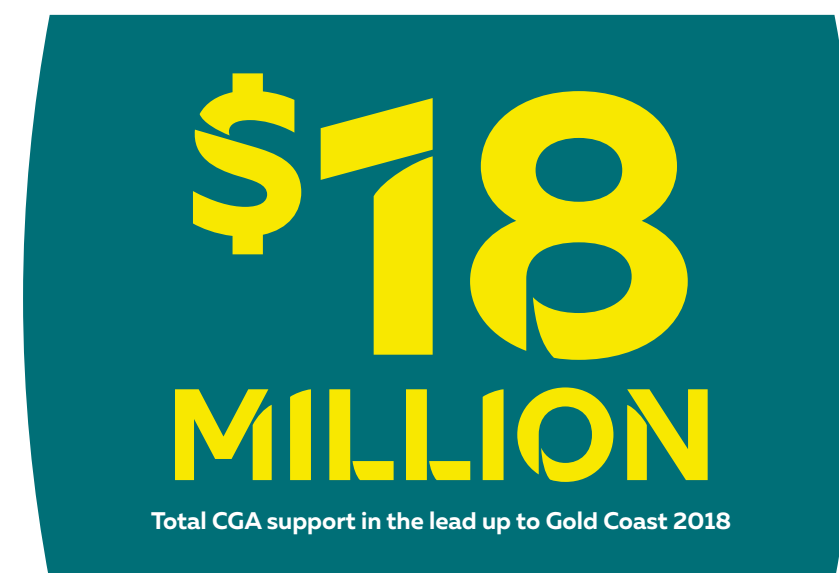
CGA sort nominations from our 2018 Program Sports for individuals to fill Team Manager roles for their sports at the Gold Coast 2018 Games. The Team Executive is confident appointed candidates have the necessary skills and experience to contribute to CGA's 2018 team objectives.

TEAM EXECUTIVE

The Team Executive met four times throughout this period. The purpose of the Executive is to oversee Team preparation. The Team Executive consists of Steve Moneghetti AM (Chef de Mission), Petria Thomas OAM (GM Team Services), Kathryn Harby-Williams (GM Team Operations), Tim Mahon (GM Team Performance) and Andrew Baildon (Team Attaché).

TIM MAHON

GENERAL MANAGER
Team Performance



BAHAMAS 2017 COMMONWEALTH YOUTH GAMES

IN JULY 2017, I WAS PRIVILEGED TO LEAD A TEAM OF 120 AUSTRALIAN ATHLETES AND OFFICIALS TO THE BAHAMAS 2017 COMMONWEALTH YOUTH GAMES.



I am so proud to have led such a talented and professional group of young athletes.

For many, this was a first taste of international competition and for most, their first taste of a multi-sport Australian Team.

At our training camp staged on the Gold Coast before departing to the Bahamas, we spoke of the inevitable challenges and hurdles that would arise during the journey. It didn't take long for those challenges to present themselves.

After missing our connecting flights through the United States, our group was split in many directions in an effort to get everyone to the Bahamas as quickly as we could.

The result was a travel time for most athletes of approximately 48 hours door to door from Brisbane.

If there was a silver lining, it was the way in which our team was able to bond, across sports, during these delays.

Despite the challenges, I was unbelievably proud of how our athletes handled themselves and were able to respond. The professionalism of these young athletes is just so impressive and has come a long way since I was in their shoes.

We saw it with our judo team, who were the first to compete after an extremely compromised preparation. They kicked us off with a gold and three silver medals, setting the tone for the rest of our group.

From there on, I was so impressed with the performance of our athletes.

Across all seven sports in which Australia was represented, gold medals were won, and other wonderful performances recorded.

Each day, new personal bests were achieved and medals won, but most importantly Australian athletes competed with tremendous spirit.

The future is bright and it is certain we will see more of the athletes that competed at the Bahamas 2017 on the world stage in the future.

It was wonderful to see Ella Connolly and Riley Day - fresh off outstanding performances on the track in the Bahamas - rewarded with call ups to the Australian team for the IAAF World Athletics Championships in London. It is just a matter of time before many more follow suit on to the international stage.

I would like to acknowledge and thank all the athletes, officials and support staff who were part of our team and represented Australia with such pride and passion.

Thanks also to the organising committee of the Bahamas 2017 Commonwealth Youth Games, who put on an event that our young athletes will remember for a lifetime.

The cheer of the crowds whenever the hometown athletes were competing was fantastic and showed what a passion for sport they have in the Bahamas.

A Commonwealth Youth Games is about the experience. It is a stepping stone to bigger and better things. I have no doubt that the lessons learned by all our athletes at these youth games, will make them better athletes in the future. And that is what it is all about.

MATTHEW COWDREY
TEAM GENERAL MANAGER - AUSTRALIA

BAHAMAS 2017
COMMONWEALTH
YOUTH GAMES



THE NEXT GENERATION OF ATHLETES

BAHAMAS 2017 MEDAL TALLY & RESULTS

TEAM AUSTRALIA MEDAL TALLY	
GOLD	14
SILVER	14
BRONZE	11
TOTAL	39

ATHLETICS	
GOLD	
Sean SZALEK	Boys High Jump
Neil JANSE	Boys Javelin Throw
Alexander KOLESNIKOFF	Boys Shot Put
Riley DAY	Girls 200m
Bendere OBOYA	Girls 400m
Carley THOMAS	Girls 800m
Ella CONNOLLY Riley DAY Jake DORAN Ben SCHMIDTCHEN	Mixed 4x100m Relay
Jordan DORIS Seb MOIR Bendere OBOYA Carley THOMAS	Mixed 4x400m Relay
SILVER	
Jordan DORIS	Boys 800m
Benjamin SCHMIDTCHEN	Boys Long Jump
Riley DAY	Girls 100m
Lateisha WILLIS	Girls 100m Hurdles
Ella CONNOLLY	Girls 400m
Emily WHELAN	Girls High Jump
Ellie BOWYER	Girls Javelin Throw
BRONZE	
Oscar SULLIVAN	Boys Javelin Throw
Ella CONNOLLY	Girls 200m

BEACH VOLLEYBALL		
GOLD		
Rebecca INGRAM Carrie VAN RENSBURG	Girls	
BRONZE		
Mark NICOLAIDIS James TAKKEN	Boys	











BOXING		
GOLD		
Ella BOOT	Girls 60 kg	
SILVER		
Joshua FITZPATRICK	Boys 56 kg	
Jake CLAGUE	Boys 60 kg	
BRONZE		
Tiki FRASER	Girls 75 kg	

CYCLING - ROAD		
GOLD		
Madeleine FASNACHT	Girls Time Trial	
BRONZE		
Sebastien BERWICK	Boys Time Trial	
Madeleine FASNACHT	Girls Road Race	

JUDO		
GOLD		
Timothy HOLLINGBERY	Boys +90 kg	
SILVER		
Uros NIKOLIC	Boys -73 kg	
Connor SMITH	Boys -90 kg	
Francis NEWMAN	Girls -70 kg	

RUGBY SEVENS	
GOLD	
Lilly-Rose BENNETT	
Kennedy CHERRINGTON	
Lillian DICK	
Rebecca GOULDING	
Georgia HANNAWAY	
Abby HOLMES	
Page MCGREGOR	
Arabella MCKENZIE	
Layne MORGAN	
Shanice PARKER	
Brydie PARKER	
Langley SESEGA	

SWIMMING		
GOLD		
Meg HARRIS	Girls 50m Freestyle	
SILVER		
Max OSBORN	Boys 1500m Freestyle	
Elzbieta NOBLE	Girls 50m Freestyle	
BRONZE		
Charles COX	Boys 200m Butterfly	
Ethan MCALEESE	Boys 400m Individual Medley	
Brittany CASTELLUZZO	Girls 200m Butterfly	
Sophie CALDWELL	Girls 400m Freestyle	
Charlotte MITCHELL Katie STRACHAN Daniel JACOBSON Ethan MCALEESE	Mixed 4x200m Freestyle Relay	

RANK	CGA	GOLD	SILVER	BRONZE	TOTAL
1	 ENGLAND	23	16	12	51
2	 AUSTRALIA	14	14	11	39
3	 NEW ZEALAND	8	14	9	31
4	 SCOTLAND	8	6	7	21
5	 SOUTH AFRICA	8	3	7	18
6	 SINGAPORE	7	4	6	17
7	 INDIA	4	1	6	11
8	 KENYA	3	1	0	4
9	 CANADA	2	7	9	18
10	 WALES	2	6	5	13

MARKETING, COMMUNICATIONS & COMMUNITY

ALIGNING WITH COMMONWEALTH GAMES AUSTRALIA'S STRATEGIC OBJECTIVES OF 'CONNECTING WITH COMMUNITIES' AND 'BUILDING A VALUED BRAND' CGA IS INVESTING IN DIGITAL CHANNELS AND COMMUNITY PROGRAMS IN THE LEAD UP TO GOLD COAST 2018.

THIS HAS SEEN CGA APPOINT TWO NEW RESOURCES, COMMUNICATIONS AND DIGITAL COORDINATOR MADDISON JEFFERY, AND COMMUNITY ENGAGEMENT MANAGER RUSSELL HIGGINS.

COMMUNGAMESAUS.COM

In the reporting year, CGA's website commgamesAUS.com underwent a significant functionality upgrade.

The result is a more user friendly and engaging site. Along with an improved look and feel, the site has a greater news focus and is promoting the stories and journeys of Australian athletes as they prepare for Gold Coast 2018.

Key to the content strategy has been following the Games journey – the highs and lows – of selected CGA digital ambassadors of each of the 18 Program Sports for Gold Coast 2018.

Another content highlight has been the weekly podcast series 'Gold Coast Gold' hosted by former Commonwealth Games athlete David Culbert, exploring the stories of Commonwealth Games athletes past and present. Since first featuring on commgamesAUS.com, the series has had almost 5000 downloads.

During the Bahamas 2017 Commonwealth Youth Games CGA's increased focus on news and the celebration of our athletes was highlighted. Coverage from the Bahamas saw a significant increase in traffic to CGA's digital channels.

Visits to commgamesAUS.com increased by more than 100%, while engagements across key social media platforms topped over 400,000.

COMMUNITY ENGAGEMENT

CGA is committed to the Australian Team connecting with the broader community as part of Gold Coast 2018.

Following the appointment of a Community Engagement Manager in mid-2017, CGA continues to explore ways to engage with the community, with a particular focus on:

- Indigenous communities
- School aged children
- Commonwealth Games Alumni

Details of new programs and partnerships in these areas are set to be announced in lead up to Gold Coast 2018.

As a key part the community engagement activity, CGA is seeking greater engagement with its Alumni who previously competed at a Commonwealth Games.

This work included CGA nominating many past games athletes to be batonbearers in the Gold Coast 2018 Queens Baton Relay, arriving in Australia in late 2017.

CGA's State Divisions also played a key role at a local level assisting with the nomination of batonbearers.

MARKETING AND BRAND

Following on from the brand review undertaken in 2016, CGA's new branding and assets have been further rolled out in this reporting period.

CGA's extensive suite of new assets extends to the state divisions which each received new, updated collateral in line with CGA's new brand.

CGA's marketing campaign for the Gold Coast 2018 Team will be rolled out in late 2017. The campaign will showcase the hard work of Australian athletes but importantly focus on teamwork.

JONATHAN MONASSO

GENERAL MANAGER
- MARKETING &
COMMUNICATIONS



ENGAGING
WITH THE
COMMUNITY



SPONSORS

COMMONWEALTH GAMES AUSTRALIA WOULD LIKE TO THANK
ITS VALUED SPONSORS FOR THEIR CONTINUED SUPPORT.

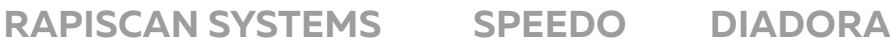
OFFICIAL PARTNERS



OFFICIAL SUPPORTERS



OFFICIAL SUPPLIERS

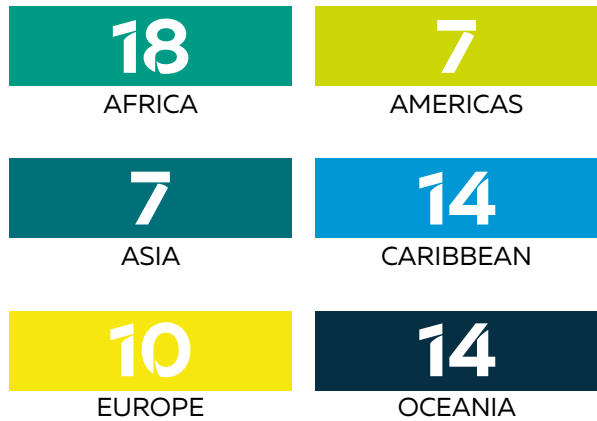
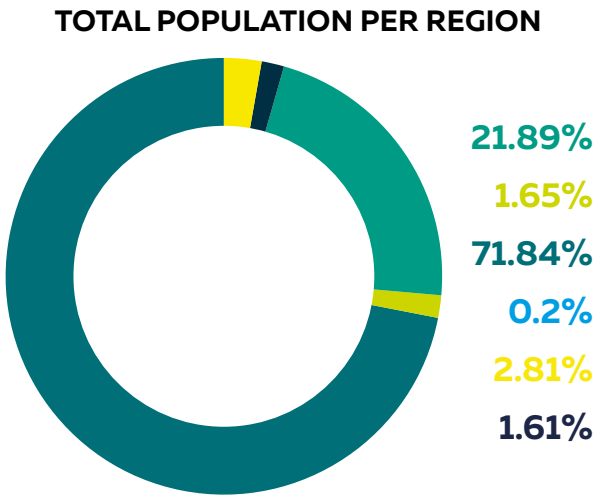
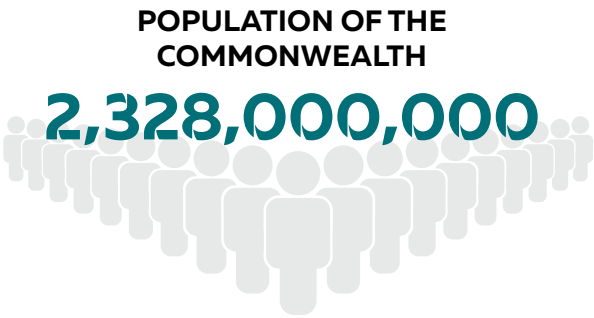
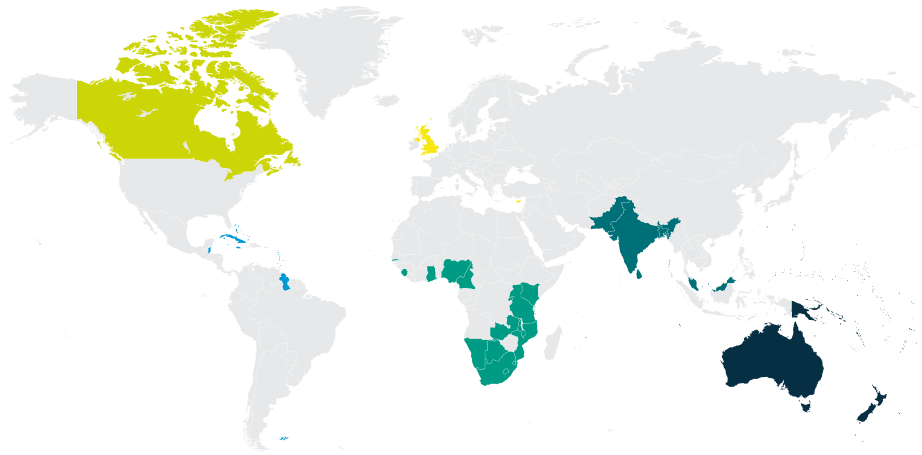


WE
VALUE
YOUR
SUPPORT



COMMONWEALTH GAMES MOVEMENT

ALTHOUGH THERE ARE 53 COMMONWEALTH COUNTRIES, THERE ARE 70 COMMONWEALTH GAMES ASSOCIATIONS THAT CAN ENTER A TEAM IN THE COMMONWEALTH GAMES. THIS IS BECAUSE SOME COMMONWEALTH COUNTRIES HAVE MORE THAN ONE CGA.



POPULATION BREAKDOWN



33% COMMONWEALTH
67% REST OF THE WORLD

LAND AREA BREAKDOWN



21% COMMONWEALTH
79% REST OF THE WORLD



CORPORATE UPDATE

HUMAN RESOURCES

The organisational review undertaken in 2015/2016 recommended that Commonwealth Games Australia (CGA) ensures its structures and systems are fit for purpose in the lead up to Gold Coast 2018. In particular, a restructure of the HR model was recommended through a phased approach which has now been fully implemented.

The employment of three General Managers – Corporate, Team Performance and Marketing & Communications – was followed by three support roles with a Finance Officer and Digital & Communications Co-ordinator commencing in early 2017 followed by a Team Operations Manager in June 2017. The final phase was implemented in July 2017 with the commencement of a Community Engagement Manager.

OFFICE RELOCATION

In March 2017, the CGA relocated to new office premises in Albert Road, South Melbourne following a comprehensive search for a fit-for-purpose space. With the fit out managed by Cachet Group and GC2018 partner Atos managing the technology and communications, the staff settled in to a bright, open office in the heart of one of Melbourne's famous sporting precincts.

CHANGE OF NAME

In late 2016, the Australian Commonwealth Games Association (ACGA) became formally known as Commonwealth Games Australia (CGA) as part of the rebranding process. The Constitution was updated and approved by the AGM to reflect the change and a new business name was registered with ASIC. The new name and branding was trademarked in Australia and internationally to ensure protection for the brand now and into the future.

GOVERNANCE

A Corporate Governance Framework was developed in late 2016 to support the achievement of the CGA's strategic priorities. As part of the Framework, a number of By-Laws and policies were updated including the Anti-Doping By-Law, Privacy Policy and Delegations Policy. In addition, the former Colours, Badge & Emblem By-Law was rescinded and replaced with a Commercial Activities By-Law to support the new CGA brand and provide additional protection for the GOLDOC commercial program.

In early 2017, the Board of Management (BoM) formed a Governance Review Sub-Committee to undertake a review of CGA's governance structure to seek alignment with leading practice and provide recommendations regarding structure, legal status and any subsequent constitutional changes. A review of governance practices was recommended by the organisational review from 2015/16 and is also part of CGA's 2016-2022 Strategic Plan.

The sub-committee has worked diligently, with the assistance of Sam Butcher from Blackhall & Pearl, in developing five recommendations which are now progressing through the consultation process with Members. Any constitutional change will be implemented following Gold Coast 2018 and will be effective for the 2018 Annual General Meeting.

FINANCIAL STRATEGY

The Finance & Audit Committee commenced a project to review the financial position of CGA, including its relationship with the Australian Commonwealth Games Foundation (ACGF), with a view to establishing a long term sustainability model for financial operations. A model was subsequently developed and approved by the BoM that will provide rigour and discipline for future CGA budgets to ensure the effective management of funds while optimising investment strategies. This project has included addressing the relationship between CGA and the ACGF to maximise efficiencies, and this part of the project will continue into 2018, with the assistance of PwC tax and legal services.

A long term financial strategy has now been implemented for both entities to ensure the sustainability of CGA and its operations well into the future.

RISK MANAGEMENT

The Finance & Audit Committee also championed the development of a Strategic Risk Profile and Risk Register which was the outcome of a risk workshop held in early July 2017. Facilitated by KPMG, the workshop formulated CGA's key strategic risks which can be monitored.

STATE DIVISIONS

Regular communication continues with State Divisions with quarterly teleconferences in place to ensure ongoing discussions regarding a number of important joint projects, including team fundraising, the Queen's Baton Relay and CGA branding.

In 2017 the Tasmania and Western Australia Divisions successfully secured State Government pledges supporting the Australian Team for Gold Coast 2018.

Conversations continue between CGA State Divisions and state governments regarding further pledges.

CGA wishes to thank the State Divisions for their work during the reporting period.

DI O'NEILL
GENERAL MANAGER
CORPORATE

THE BEST
POSITIVE
CHANGES
SUCCESS

COMMONWEALTH GAMES FEDERATION UPDATE

IN MARCH 2017, THE COMMONWEALTH GAMES FEDERATION (CGF) ANNOUNCED ITS DECISION TO SEEK AN ALTERNATIVE HOST FOR THE 2022 COMMONWEALTH GAMES, WHICH HAD ORIGINALLY BEEN AWARDED TO DURBAN, SOUTH AFRICA.

The decision came after the CGF concluded that there was a significant departure from the undertakings provided in Durban's bid and as a result a number of key obligations and commitments in areas such as governance, venues, funding and risk management/assurance had not been met.

Of the decision, Louise Martin CBE, President of the Commonwealth Games Federation said:

"The CGF will continue to have an open dialogue with the South African Sports Confederation and Olympic Committee (SASCOC) and the Republic of South Africa and remains committed to realising the shared ambitions of a future Commonwealth Games in Africa.

"The CGF is fully confident and committed to delivering a successful Commonwealth Games for athletes and fans in 2022."

Following an extensive expressions of interest period which included interest from Canada, Malaysia and Australia, Birmingham, England submitted bid documentation.

A final decision on the host city for the 2022 Commonwealth Games is expected at the end of 2017.

QUEEN'S BATON RELAY

March 2017 also saw the commencement of the Gold Coast 2018 Queen's Baton Relay.

The relay was launched at Buckingham Palace by Her Majesty Queen Elizabeth II, who placed a message inside the baton which will be read at the Opening Ceremony on the Gold Coast on April 4, 2018.

Among the first to carry the baton were Australian athletes and Commonwealth Games champions Anna Meares OAM and Kurt Fearnley OAM.

When it arrives at the Gold Coast 2018 Opening Ceremony on April 4, 2018, the Queen's Baton will have travelled through the entire Commonwealth for 388 days, covering 230,000 kilometres.

BAHAMAS 2017 COMMONWEALTH YOUTH GAMES

As detailed in this annual report, in July 2017 the CGF staged the Commonwealth Youth Games in the Bahamas.

The event featured 1010 athletes from 64 Commonwealth nations competing across nine sports and 96 medal events.

CGA wishes to congratulate the CGF and the Bahamas organising committee on an outstanding event.



FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2017



REPORT BY THE BOARD OF MANAGEMENT

AUSTRALIAN COMMONWEALTH
GAMES ASSOCIATION
INCORPORATED

A.B.N. 55 165 736 898

REPORT BY THE BOARD OF MANAGEMENT

The Members of the Board of Management (BoM) submit their report on the financial report of the Australian Commonwealth Games Association Incorporated ("the Association") for the year ended 30th June 2017.

BOARD OF MANAGEMENT

Members of the Board of Management of the Association:

Mr S Coffa AM JP (President),
Mr M Victor OAM (Vice President),
Ms G Brown (Vice President),
Mr C Phillips (Chief Executive Officer), Mr
M Anderson, Mr P Brettell,
Ms M Fechner, Mr N Dalrymple,
Mr N Green, Mr G Harrison,
Mr B Hartung, Mr B Houston,
Mr L Jones, Ms A Lord, Mr P Males,
Mr D Marangon, Mr D Mandel,
Mr M Meriaux, Mr A Moore,
Mr J Saul, Mr E Tanner,
Mr B Whitaker.

ACTIVITIES

The principal activity of the Association during the course of the financial year was the promotion and promulgation of the Commonwealth Games Federation.

The Australian Commonwealth Games Association Inc. is the primary beneficiary of the Australian Commonwealth Games Foundation Trust.

No significant change in the nature of this activity occurred during the year.

RESULTS

The profit from operations after income tax expense for the year ended 30 June 2017 was \$1,809,898 (2016: \$4,958,009).



S Coffa AM JP

President

FINANCIAL STATEMENTS

In the opinion of the Members of the BoM the accompanying Financial Statements of the Association present fairly the income and expenditure of the Association for the year ended 30 June 2017 and of the assets and liabilities as at 30 June 2017.

INDEMNIFYING OFFICERS

During the year the Association has paid insurance premiums to indemnify officers of the Association against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in their capacity and representing the Association, other than conduct involving a wilful breach of duty.



C Phillips

Chief Executive Officer

Signed at: Melbourne

Dated: 13 October 2017



Auditor's Independence Declaration

As lead auditor for the audit of Australian Commonwealth Games Association Incorporated for the year ended 30 June 2017, I declare that to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.



Andrew Barlow
Partner
PricewaterhouseCoopers

Melbourne
13 October 2017

PricewaterhouseCoopers, ABN 52 780 433 757
2 Riverside Quay, SOUTHBANK VIC 3006, GPO Box 1331, MELBOURNE VIC 3001
T: 61 3 8603 1000, F: 61 3 8603 1999, www.pwc.com.au

Liability limited by a scheme approved under Professional Standards Legislation.

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2017

	NOTE	2017 \$	2016 \$
REVENUES	2	8,779,071	11,150,721
EXPENSES			
Program Expenses			
NextGen grants		(844,466)	(829,033)
Team preparation grants		(3,883,500)	(3,168,477)
Support & Servicing		(105,440)	-
Samoa 2015 Youth Commonwealth Games expenses		-	(536,743)
Bahamas 2017 Youth Commonwealth Games expenses		(34,308)	-
Gold Coast 2018 Games expenses		(103,385)	-
Sub Total		(4,971,099)	(4,534,253)
Operational Expenses			
Finance and administrative		(126,340)	(108,705)
Depreciation and amortisation	3	(23,739)	(52,155)
Borrowing costs (bank charges)		(2,753)	(2,285)
Salaries and employee benefits		(1,117,928)	(1,036,537)
Occupancy		(128,468)	(65,680)
General office		(67,603)	(54,372)
Board of management and AGM		(161,346)	(78,846)
Travel		(103,163)	(185,562)
Marketing, PR and hospitality		(262,051)	(73,393)
Sponsorship		-	(924)
Fundraising		(4,683)	-
Sub Total		(1,998,074)	(1,658,459)
TOTAL EXPENSES		(6,969,173)	(6,192,712)
PROFIT BEFORE INCOME TAX		1,809,898	4,958,009
Income tax expense		-	-
PROFIT AFTER INCOME TAX		1,809,898	4,958,009
OTHER COMPREHENSIVE INCOME			
Income tax on items of other comprehensive income		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR ATTRIBUTABLE TO THE MEMBERS OF THE ASSOCIATION		1,809,898	4,958,009

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2017

	NOTE	2017 \$	2016 \$
CURRENT ASSETS			
Cash and cash equivalents	4	2,672,043	4,057,651
Other financial assets	5	51,150	4,308,522
Trade and other receivables	6	8,327	13,233
Other current assets	7	7,346,276	295,150
TOTAL CURRENT ASSETS		10,077,796	8,674,556
NON CURRENT ASSETS			
Plant and equipment	8	200,885	22,530
Memorabilia and collectables		5,850	5,850
Intangible assets	9	-	-
Other financial assets	10	24,519,821	26,939,325
TOTAL NON CURRENT ASSETS		24,726,556	26,967,705
TOTAL ASSETS		34,804,352	35,642,261
CURRENT LIABILITIES			
Trade and other payables	11	141,312	652,424
Income in advance	12	873,413	2,061,186
Provisions	13	57,622	136,020
TOTAL CURRENT LIABILITIES		1,072,347	2,849,630
NON CURRENT LIABILITIES			
Income in advance	12	-	873,414
Provisions	13	5,454	2,564
TOTAL NON CURRENT LIABILITIES		5,454	875,978
TOTAL LIABILITIES		1,077,801	3,725,608
NET ASSETS		33,726,551	31,916,653
MEMBER FUNDS			
Accumulated Surplus	14	33,726,551	31,916,653
TOTAL MEMBERS FUNDS		33,726,551	31,916,653

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2017

		ACCUMULATED SURPLUS	TOTAL
AT 1 JULY 2015		26,958,644	26,958,644
Profit for the year		4,958,009	4,958,009
AT 30 JUNE 2016		31,916,653	31,916,653
AT 1 JULY 2016		31,916,653	31,916,653
Profit for the year		1,809,898	1,809,898
AT 30 JUNE 2017		33,726,551	33,726,551



STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2017

	NOTE	2017 \$	2016 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		5,992,184	5,831,243
Payments to suppliers and employees		(11,672,883)	(8,533,777)
NET CASH FLOWS (USED IN)/GENERATED FROM OPERATING ACTIVITIES		(5,680,699)	(2,702,534)
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received		228,541	294,793
Purchase of plant and equipment		(202,094)	(12,414)
Sale of plant and equipment		11,273	-
Rollover and disposal/(acquisition) of term deposits		4,257,372	3,524,264
NET CASH FLOWS GENERATED FROM/(USED IN) INVESTING ACTIVITIES		4,295,092	3,806,643
CASH FLOWS FROM FINANCING ACTIVITIES			
Distributions received from Australian Commonwealth Games Foundation		-	-
NET CASH FLOWS FROM/(USED IN) FINANCING ACTIVITIES		-	-
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS		(1,385,607)	1,104,109
Cash and cash equivalents at beginning of year		4,057,651	2,953,542
Cash and cash equivalents at end of year	4	2,672,043	4,057,651

NOTES TO THE FINANCIAL STATEMENTS

NOTES TO THE FINANCIAL STATEMENTS

1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This note provides a list of all significant accounting policies adopted in the preparation of these financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for the Association, Australian Commonwealth Games Association Incorporated.

(A) BASIS OF PREPARATION

(i) Special purpose financial report

In the Board of Management's opinion, the Association is not a reporting entity because there are no users dependent on general purpose financial reports.

This is a special purpose financial report that has been prepared for the sole purpose of complying with the *Associations Incorporation Act (1991)* requirements to prepare and distribute a financial report to the members and must not be used for any other purpose.

The financial report has been prepared in accordance with the recognition and measurement principles of all applicable Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board and the *Associations Incorporation Act (1991)*. It contains the disclosures that are mandatory under the Accounting Standards and those considered necessary by the Board of Management to meet the needs of the members. Australian Commonwealth Games

Association Incorporated is a not-for-profit entity for the purpose of preparing the financial statements.

(ii) New and amended standards adopted by the Association

None of the new standards and amendments to standards that are mandatory for the first time for the financial year beginning 1 July 2016 affected any of the amounts recognised in the current period or any prior period and are not likely to affect future periods.

The Association has not elected to apply any pronouncements before their operative date in the annual reporting period beginning 1 July 2016.

(iii) Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of available-for-sale financial assets, financial assets and liabilities (including derivative instruments) at fair value through profit or loss, certain classes of property, plant and equipment and investment property.

(iv) New accounting standards and interpretations

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2017 reporting periods and have not yet been applied in the financial statements. The Association's assessment of the impact of these new standards and interpretations is set out below.

The Australian Accounting Standards Board has issued a new standard for leases. The

new standard is effective for annual periods beginning on or after 1 January 2019 with early adoption permitted. At this stage, management is not able to estimate the effect of the new standard on the Association's financial statements.

The AASB has issued a new standard for the recognition of revenue. This will replace AASB 118 which covers revenue arising from the sale of goods and the rendering of services and AASB 111 which covers construction contracts. The new standard is based on the principle that revenue is recognised when control of a good or service transfers to a customer. The standard permits either a full retrospective or a modified retrospective approach for the adoption. The new standard is effective for annual reporting periods beginning on or after 1 January 2018, and will allow early adoption. Management is currently assessing the effects of applying the new standard on the Association's financial statements however it is not expected to have a significant impact on the results of the Association.

There are no other new Australian Accounting Standards or interpretations that have been issued but are not yet effective with an expected material impact on the Association's financial statements in the period of initial application.

NOTES TO THE FINANCIAL STATEMENTS (CONT)

1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

At this stage, the Association is not able to estimate the effect of the new rules on the Association's financial statements. The Association will make more detailed assessments of the effect over the next twelve months. The Association does not expect to adopt the new standard before 1 January 2018.

(B) STATEMENT OF COMPLIANCE

The special purpose financial report complies with the recognition and measurement requirements of Australian Accounting Standards and the disclosure requirements to the extent described in Note 1(a).

(C) CASH AND CASH EQUIVALENTS

Cash and short-term deposits in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

(D) TRADE AND OTHER RECEIVABLES

Trade receivables, which generally have 30-90 day terms, are recognised and carried at original invoice amount less an allowance for any uncollectible amounts.

An allowance for doubtful debts is made when there is objective evidence that the Association will not be able to collect the debts. Bad debts are written off when identified.

Receivables from related parties are recognised and carried at the nominal amount due. No interest is charged on related party receivables.

(E) PLANT AND EQUIPMENT

Plant and equipment is stated at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated on a straight-line basis over the estimated useful life of the assets as follows:

COMPUTER EQUIPMENT

2017	2016
2 to 3 years	2 to 3 years

FIXTURE AND FITTINGS

2017	2016
5 years	10 years

FURNITURE AND EQUIPMENT

2017	2016
4 to 11 years	4 to 11 years

MOTOR VEHICLE

2017	2016
5 years	5 years

WEBSITE DEVELOPMENT

2017	2016
N/A	4 years

The assets' residual values, useful lives and amortisation methods are reviewed, and adjusted if appropriate, at each financial year end.

(i) Impairment

The carrying values of plant and equipment are reviewed for impairment at each reporting date, with recoverable amount being estimated when events or changes in circumstances indicate that the carrying value may be impaired.

The recoverable amount of plant and equipment is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

For an asset that does not generate largely independent cash inflows, recoverable amount is determined for the cash-generating unit to which the asset belongs, unless the asset's value in use can be estimated to be close to its fair value.

An impairment exists when the carrying value of an asset or cash-generating units exceeds its estimated recoverable amount. The asset or cash-generating unit is then written down to its recoverable amount.

For plant and equipment, impairment losses are recognised in the statement of comprehensive income.

NOTES TO THE FINANCIAL STATEMENTS (CONT)

1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

(ii) Derecognition and disposal

An item of plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

(F) TRADE AND OTHER PAYABLES

Trade payables and other payables are carried at amortised cost and represent liabilities for goods and services provided to the Association prior to the end of the financial year that are unpaid and arise when the Association becomes obliged to make future payments in respect of the purchase of these goods and services.

(G) PROVISIONS

Provisions are recognised when the Association has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The expense relating to any provision is presented in the statement of comprehensive income net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pretax rate that reflects the risks specific to the liability.

(H) EMPLOYEE LEAVE BENEFITS (i) Wages, salaries, annual leave and sick leave

Liabilities for wages and salaries, including non-monetary benefits and annual leave are recognised in provisions in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled. Liabilities for non-accumulating sick leave are recognised when the leave is taken and are measured at the rates paid or payable.

(ii) Long service leave

The liability for long service leave is recognised in provisions and is measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service.

As per Victorian legislation, employees are entitled to 13 weeks long service leave after ten years of continuous service and an additional 13 weeks of long service leave for each subsequent five years of service.

(I) SUPERANNUATION

The Board of Management contributes to individual employee superannuation schemes as nominated by each employee. Contributions on behalf of employees are based on a percentage of gross salary as per legislation.

The schemes provide for accumulation of contributions made on behalf of employees together with income earned on accumulations and the Board of Management is under no legal obligation to make up any shortfall in the Schemes' ability to meet payments due to employees.

NOTES TO THE FINANCIAL STATEMENTS (CONT)

1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

(J) REVENUE RECOGNITION

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the entity and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

Sale of goods

Revenue is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Risks and rewards of ownership are considered passed to the buyer at the time of delivery of the goods to the customer.

Contributions

Contributions are recognised immediately as revenue once the Association gains control of the contribution, it is probable economic benefits will flow to the entity and the amount is reliably measured.

Fundraising Income

Fundraising income is recognised when there is reasonable assurance that the income will be received and all attaching conditions will be complied with.

Interest Income

Interest revenue is recognised to the extent that it is probable that the economic benefits will flow to the Association and the revenue can be reliably measured.

Distributions

Revenue is recognised when the Association's right to receive the payment is established.

2018 Games marketing rights

The revenue from the sale of these marketing rights is recognised on a straight line basis over the period specified in the agreement.

(K) BORROWING COSTS

Borrowing costs are recognised as an expense when incurred.

(L) INCOME TAX

The Australian Commonwealth Games Association Incorporation is classified as a sports association under *Income Tax Assessment Act 1997* section 50-45 and is therefore exempt from paying income tax.

Revenues, expenses and assets are recognised net of the amount of GST except:

(i) when the GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and

(ii) receivables and payables, which are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority are classified as operating cash flows.

(M) LEASES

Leases in which a significant portion of the risks and rewards of ownership are not transferred to the lessee are classified as operating leases (note 15). Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease.

NOTES TO THE FINANCIAL STATEMENTS (CONT)

1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

(N) CRITICAL ESTIMATES, JUDGEMENTS AND ERRORS

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Association's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

The Association makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

There are no estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.



NOTES TO THE FINANCIAL STATEMENTS (CONT)

	2017 \$	2016 \$
2 REVENUE		
REVENUE		
Income distribution from ACGF	2,580,497	5,027,304
Interest income	176,593	283,518
Fundraising	10,000	-
Sponsorship	-	-
Other income	71,695	58,076
Marketing rights – Gold Coast 2018	5,940,286	5,781,823
TOTAL REVENUE FROM ACTIVITIES	8,779,071	11,150,721
3 DEPRECIATION AND AMORITISATION		
Depreciation of non current assets		
Office equipment	5,498	4,323
Computer equipment	5,037	4,485
Fixture and fittings	12,308	355
Motor vehicle	896	8,043
Website Development	-	30,602
TOTAL DEPRECIATION OF NON CURRENT ASSETS	23,739	47,808
Amortisation of non current assets		
Trademarks	-	4,347
TOTAL AMORTISATION OF NON CURRENT ASSETS	-	4,347
TOTAL DEPRECIATION AND AMORTISATION EXPENSES	23,739	52,155
4 CASH AND CASH EQUIVALENTS		
Cash at bank and on hand	861,940	739,894
Commercial bills & term deposits	1,810,103	3,317,757
	2,672,043	4,057,651
5 OTHER FINANCIAL ASSETS		
Term deposits	51,150	4,308,522
	51,150	4,308,522

NOTES TO THE FINANCIAL STATEMENTS (CONT)

	2017 \$	2016 \$
6 TRADE AND OTHER RECEIVABLES (CURRENT)		
Trade debtors	8,327	13,233
	8,327	13,233
7 OTHER CURRENT ASSETS		
Accrued interest	12,460	64,408
GST receivable	350,653	206,650
Prepaid Expenses	1,959,465	23,825
Accrued Income	23,698	-
Other Debtors and Receivables (Amount due from related party in next 12 months)	5,000,000	267
	7,346,276	295,150
8 PLANT AND EQUIPMENT		
Plant and equipment		
Fixture and fittings		
At cost	179,473	9,350
Accumulated depreciation	(14,807)	(9,350)
	164,666	-
COMPUTER EQUIPMENT		
At cost	92,404	106,741
Accumulated depreciation	(71,669)	(101,545)
	20,735	5,196
OFFICE EQUIPMENT		
At cost	28,785	134,272
Accumulated depreciation	(13,301)	(117,834)
	15,484	16,438
MOTOR VEHICLE		
At cost	-	42,895
Accumulated depreciation	-	(41,999)
	-	896
WEBSITE DEVELOPMENT		
At cost	-	41,753
Accumulated depreciation	-	(41,753)
	-	-
TOTAL PLANT AND EQUIPMENT		
Cost	300,662	335,011
Accumulated depreciation	(99,777)	(312,481)
TOTAL WRITTEN DOWN AMOUNT	200,885	22,530

NOTES TO THE FINANCIAL STATEMENTS (CONT)

	2017 \$	2016 \$
9 INTANGIBLE ASSETS		
Trademarks	11,747	11,747
Accumulated amortisation	(11,747)	(11,747)
	-	-
10 OTHER FINANCIAL ASSETS (NON CURRENT)		
Amount owed from related party – Australian Commonwealth Games Foundation	24,519,821	26,939,325
11 TRADE AND OTHER PAYABLES		
Accrued Employee Termination Payment	-	324,167
Trade creditors	68,362	268,489
Other creditors	72,950	42,162
Payroll tax payable	-	17,606
	141,312	652,424
12 INCOME IN ADVANCE		
CURRENT		
Marketing rights	873,413	2,061,186
NON CURRENT		
Marketing rights	-	873,414
13 PROVISIONS		
CURRENT		
Employee entitlements	57,622	136,020
NON CURRENT		
Employee entitlements	5,454	2,564

NOTES TO THE FINANCIAL STATEMENTS (CONT)

	2017 \$	2016 \$
14 ACCUMULATED MEMBER FUNDS		
Balance at the beginning of year	31,916,653	26,958,644
Profit for the year	1,809,898	4,958,009
Balance at end of year	33,726,551	31,916,653
15 COMMITMENTS		
Operating lease commitments		
Non-cancellable operating leases contracted for but not recognised in the financial statements		
Payable – minimum lease payments	\$	
Not later than 12 months	75,485	
Between 12 months and 5 years	299,224	
Later than 5 years	-	
	374,709	
Other expenditure		
At 30 June 2017, the Association had other expenditure commitments of \$3.6M (2016: \$2.7M) in respect of grant funding for Program Sports and athletes to be paid within the next 12 months, not yet recognized in the financial statements.		

16 RELATED PARTIES

The AUSTRALIAN COMMONWEALTH GAMES FOUNDATION LIMITED ("the company") is a company limited by guarantee and is the Trustee of the Australian Commonwealth Games Foundation. The Articles of Association of the AUSTRALIAN COMMONWEALTH GAMES FOUNDATION LIMITED prescribe that the members of the Company shall be the members of the Board of Management of the Australian Commonwealth Games Association Inc. from time to time. The Articles of Association further prescribes that a member of the Board of Management of the Australian Commonwealth Games Association Inc. on being and deemed to be admitted to membership of the Company shall likewise be and be deemed to be appointed to be a Director and that the President of the Australian Commonwealth Games Association Inc. presides as Chairman of the Company.

AUSTRALIAN COMMONWEALTH GAMES ASSOCIATION INC.

The Australian Commonwealth Games Association Inc. is the primary beneficiary of the Australian Commonwealth Games Foundation Trust.

Members of the Board of Management of the Association:

Mr S Coffa AM JP (President), Mr M Victor OAM (Vice President), Ms G Brown (Vice President), Mr C Phillips (Chief Executive Officer), Mr M Anderson, Mr P Brettell, Ms M Fechner, Mr N Dalrymple, Mr N Green, Mr G Harrison, Mr B Hartung, Mr B Houston, Mr L Jones, Ms A Lord, Mr P Males, Mr D Marangon, Mr D Mandel, Mr M Meriaux, Mr A Moore, Mr J Saul, Mr E Tanner, Mr B Whitaker.

The Board of Management is comprised of a representative from each member sport of the Association and an Executive (which is non-voting). The Board of Management is responsible for making decisions that benefit its member sports. These decisions are based on the principles of arm's length agreements and the risk of any conflicts are minimised due to the size of the Board of Management and robust internal management practices.

BOARD OF MANAGEMENT'S DECLARATION

The Board of Management has determined that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In accordance with a resolution of the Management of Australian Commonwealth Games Association Incorporated, we state that:

In the opinion of the Board of Management:

(a) the financial statements and notes of the Association present fairly in accordance with the Associations Incorporations Act (ACT) 1991 including:

(i) giving a true and fair view of the Association's financial position as at 30 June 2017 and its performance for the year ended on that date; and

(ii) complying with Accounting Standards in Australia to the extent described in Note 1 to the financial statements and the Associations Incorporations Act (ACT) 1991; and

(b) there are reasonable grounds to believe that the Association will be able to pay its debts as and when they become due and payable.

(c) the Association is not a reporting entity.

This statement is made in accordance with a resolution of the Board of Management.

On behalf of the Board



S Coffa AM JP

President



C Phillips

Chief Executive Officer

Date: 13 October 2017





Independent auditor’s report

To the members of Australian Commonwealth Games Association Incorporated

Our opinion

In our opinion the accompanying financial report gives a true and fair view of the financial position of Australian Commonwealth Games Association Incorporated (the Association) as at 30 June 2017 and of its financial performance and its cash flows for the year then ended in accordance with the Associations Incorporations Act (ACT) 1991.

What we have audited

The financial report comprises:

- the statement of financial position as at 30 June 2017
- the statement of comprehensive income for the year then ended
- the statement of changes in equity for the year then ended
- the statement of cash flows for the year then ended
- the notes to the financial statements, which include a summary of significant accounting policies
- the declaration of the Board of Management.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor’s responsibilities for the audit of the financial report section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Association in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board’s APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

Emphasis of matter - basis of accounting and restriction on distribution and use

We draw attention to Note 1 in the financial report, which describes the basis of accounting. The financial report has been prepared to assist Australian Commonwealth Games Association Incorporated to meet the requirements of the Associations Incorporations Act (ACT) 1991 and the Association’s Constitution. As a result, the financial report may not be suitable for another purpose.

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Liability limited by a scheme approved under Professional Standards Legislation.



Our report is intended solely for Australian Commonwealth Games Association Incorporated and should not be distributed to or used by parties other than Australian Commonwealth Games Association Incorporated. Our opinion is not modified in respect of this matter.

Other information

The Board of Management are responsible for the other information. The other information obtained at the date of this auditor’s report comprises the Report by the Board of Management included in the annual report, but does not include the financial report and our auditor’s report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor’s report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and the Board of Management for the financial report

Management is responsible for the preparation of the financial report that gives a true and fair view in accordance with the Associations Incorporations Act (ACT) 1991, and for such internal control as Management determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Management is responsible for assessing the ability of the Association to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

The Board of Management is responsible for overseeing the Association’s financial reporting process.

Auditor’s responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an



audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

A handwritten signature in blue ink that reads "PricewaterhouseCoopers".

PricewaterhouseCoopers

A handwritten signature in blue ink that reads "Barlow".

Andrew Barlow
Partner

Melbourne
13 October 2017



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