



COMMONWEALTH GAMES AUSTRALIA
ANNUAL REPORT 2016

AUS

CONTENTS

WELCOME TO THE NEW CGA	04
PRESIDENT'S REPORT	06
CHIEF EXECUTIVE OFFICER'S REPORT	08
OUR NEW BRAND EXPLAINED	10
BUILDING A STRONGER IDENTITY	12
AUSTRALIA AT THE COMMONWEALTH GAMES	14
GOLD COAST 2018 COMMONWEALTH GAMES UPDATE	16
SPONSORS	18
CGA TEAMS UPDATE	20
FUNDING PROGRAMS	22
STATE DIVISIONS & MEDICAL COMMISSION	24
COMMONWEALTH GAMES FEDERATION	26
COMMONWEALTH GAMES MOVEMENT	28
IN MEMORIAM	30
FINANCIAL REPORTS	32
COMMONWEALTH GAMES AUSTRALIA	50



ON YOUR MARKS

WELCOME TO THE NEW CGA

WELCOME TO THE NEW LOOK COMMONWEALTH GAMES AUSTRALIA.

Over the past 12 months there has been an extensive review undertaken of the existing ACQA brand, which has led to the rebrand represented throughout the 2016 Annual Report.

What has been created is a fresh, bold and modern new brand that Commonwealth Games Australia believes will provide for better engagement with the community and position the organisation in the strongest way for the future.

The work that has gone into this rebranding is significant and it is important to note that it was an extremely collaborative piece of work involving all stakeholders, but particularly Australian athletes, past and present.

The athletes offered some very clear guidelines. It needed to be green and gold. It needed to reference the coat of arms. The new logo does this in a very distinctive way and the feedback received from athletes and stakeholders has been very positive.

Commonwealth Games Australia would like to thank all of the athletes and stakeholders who took time to assist in the process, and also thanks WiteKite and Excalibre Insights for their extensive work on the project.



PRESIDENT'S REPORT



OVER THE PAST 12 MONTHS OUR ORGANISATION HAS UNDERGONE AN ENORMOUS AMOUNT OF CHANGE. CERTAINLY IN MY TIME AS PRESIDENT, I CAN'T RECALL PRESIDING OVER SUCH A PERIOD OF CHANGE.

First and foremost, we must acknowledge our change of name to Commonwealth Games Australia. It is a strong new name and should assist in us helping build a stronger, more recognisable brand. While a simple change, it is one we believe best suits our strategic priorities for the future and will best place the organisation to engage with the Australian community.

Along with our name, we have changed the corporate look of the organisation with bold new branding and a logo which we again feel will assist us to better establish and grow the organisation going forward. The work that has gone into the rebranding has been significant. Consultation across all stakeholder groups has been paramount, with the input and feedback from the athletes who represent us and the nation, pivotal in shaping the outcome. We listened to our athletes and we feel we have created something they will be proud to be part of. It is something we can all be proud to be part of.

A corporate restructure – endorsed by the Board of Management – has seen the arrival of three new General Managers to the organisation. I am pleased to welcome Dianne O'Neill (General Manager – Corporate), Tim Mahon (General Manager Team Performance) and Jonathon Monasso (General Manager Marketing and Communications) to our organisation.

We believe these three appointments are critical to assisting the sustainability and growth of our organisation going forward. Most importantly however, I believe these additions will assist our athletes' preparations for a successful Gold Coast 2018 campaign.

As well, the Board of Management established a Finance and Audit Committee under the Chairmanship of Director David Mandel.

I must acknowledge the fantastic work of our CEO Craig Phillips in his first 12 months in the role. He has worked extremely hard on making the necessary changes for our organisation to thrive going forward and prepare us to take full advantage of the opportunities presented by Gold Coast 2018. I am very excited by the direction of our organisation under Craig's leadership.

The cornerstone of a successful home games will always be a successful team performance. We are determined to return to being the number one nation in the Commonwealth. In the wash up from Rio, there has been significant commentary around medal expectations and the pressures placed on athletes. We cannot shy away from our aspiration to be number one.

Australia is the most successful nation in terms of medals won across all Commonwealth Games and it is our absolute desire to maintain our reputation for performance and success. Many other nations will have the same ambition. It won't be easy but it is our duty to do everything we can to work with our member sports, high performance system partners and athletes to give ourselves the best chance at success in 2018 and beyond.

In the lead up to Gold Coast 2018 we are investing upwards of \$14 million in our partner sports and athletes via our Gold Coast Gold, NextGEN and Direct Athlete Support funding programs. At a time when funding from other sources may be decreasing, Commonwealth Games Australia is making a significant contribution to ensure our sports and our athletes have the best chance of success. We are incredibly proud of our contribution to our sports and we will continue to work with all the NSOs to make sure our funding continues to assist athletes achieve their goals and dreams.

We were incredibly buoyed by the success of many of our NextGEN funded athletes in Rio and it is a program we will continue to invest in leading into Gold Coast 2018.

The next 18 months presents fantastic opportunities and challenges for Commonwealth Games Australia. Over the past 12 months we have done a great deal of work to ensure we are well placed to meet the challenges and optimise the opportunities. We are excited by the journey ahead.

Our new staff, Dianne, Jonathon and Tim, together with Michelle and Danusia are working extremely hard and doing a great job and I thank them all on behalf of our organisation.

We have a very stable financial situation and that is in no small measure attributed to the work of our Foundation Investment Committee chaired by Bill Walker. My grateful thanks to Bill and the membership of the Committee for a splendid job.

I thank also the members of the Medical Commission under Dr Peter Harcourt OAM. Their work is very much appreciated.

My special thanks to my Executive colleagues, Geraldine Brown and Mike Victor OAM and to all the Directors of the Board of Management for another purposeful and productive 12 months on behalf of Commonwealth Games Australia and for their personal and collective support.

SAM COFFA AM JP
President

CHIEF EXECUTIVE OFFICER'S REPORT



THE REPORTING YEAR STARTED IN A VERY POSITIVE WAY WITH THE TALENTED YOUNG MEMBERS OF OUR 2015 COMMONWEALTH YOUTH GAMES TEAM PERFORMING WITH GREAT DISTINCTION IN SAMOA.

Ably led by Team General Manager Matthew Cowdrey OAM, our 84 athletes from seven sports topped the medal tally winning a total of 63 medals (25 Gold, 19 Silver, 19 Bronze). Most importantly, they were fantastic ambassadors for their sports, the Commonwealth Games movement and Australia.

In recognition for the quality of his leadership, Commonwealth Games Australia appointed Matthew Cowdrey to lead the Australian Team for the Commonwealth Youth Games in the Bahamas in July 2017.

In March 2016, Steve Moneghetti AM was appointed to lead the 2018 Australian Commonwealth Games Team as Chef de Mission. It will be the third time that he has led an Australian Commonwealth Games Team. Steve will be supported by a Team Executive and other key leadership positions. By the end of the reporting year, two of three Team General Managers had been appointed – Petria Thomas OAM (Support Services) and Tim Mahon (Performance).

Commonwealth Games Australia is proud of the important contribution it is making to the successful planning and delivery of the 2018 Commonwealth Games on the Gold Coast. In the capacity of Deputy Chair of the Organising Committee (GOLDOC), our President, Sam Coffa AM JP, has been at the forefront of some critical decisions for Gold Coast 2018. Most notably, are the inclusion of Beach Volleyball as the eighteenth sport on the Games program and the increase in the number of medal events for women, so that for first time at a Commonwealth Games (or any major multisport event) there are equal medal opportunities for men and women.

Commonwealth Games Australia continues to be impressed at the quality of work being undertaken by GOLDOC and other Games delivery partners. We are confident that Gold Coast 2018 will be truly memorable Games.

During the reporting year, GOLDOC underwent some leadership changes with former Queensland Premier Peter Beattie AC being appointed to the role of Chairman. Peter has taken on the role with great energy and enthusiasm. Commonwealth Games Australia records its thanks to outgoing Chairman Nigel Chamier AM for his tireless work in leading GOLDOC with such distinction.

In early 2016, Commonwealth Games Australia committed to a program of reform which would be the focus of its activities throughout the year. This reform agenda focussed on four key elements – strategic plan and priorities, brand development, organisational structure and corporate governance.

In order to progress the strategic plan, a subcommittee of the Board of Management was formed. This subcommittee assumed responsibility for reviewing the existing strategic plan and for proposing amendments which would bring it into alignment with the Commonwealth Games Federation's (CGF's) Transformation 2022.

The following pages of this Annual Report provide a high level view of our strategic plan. Our vision, mission, values, purpose and strategic priorities are highlighted. The full Strategic Plan will be adopted by Commonwealth Games Australia in November 2016.

As highlighted in the President's Report, the organisation has undertaken a brand redevelopment project throughout 2016. The new look to this Annual Report and renaming of the ACGA as 'Commonwealth Games Australia' are just two strong examples of how our brand has evolved.

Over the coming months, our new brand will become apparent in the words we use, the things we do, the way we behave and the way we and our team look. It will be shown through our website and social media, our publications and the uniforms our athletes wear.

Our brand DNA – First Among Equals – will be clearly evident to all.

In late 2015/early 2016, an organisational review was conducted with the assistance of McLaughlin Sports Consultancy (MSC).

The primary purpose of this review was to assess whether the organisation was "fit for purpose" for the challenges and opportunities which would arise during the lead up to Gold Coast 2018 and beyond.

The clear message from the review was that organisational reform was needed and needed quickly. In April, we initiated a recruitment process to identify and employ three General Managers, one each in the portfolios of Corporate, Team Performance and Marketing and Communications. As noted in the President's Report, Dianne (Di) O'Neill (Corporate), Jonathon Monasso (Marketing and Communications) and Tim Mahon (Team Performance) are already making a significant contribution.

Further appointments critical to our future success will be made in the coming months.

It would be remiss of me not to note the contribution made to the ACGA over several years by Director of Sport, Diane Gallagher who left the organisation in June 2016. Commonwealth Games Australia thanks Diane for her services.

The final important element of the reform agenda is the advancement of our corporate governance framework. During the reporting year and with the benefit of the organisational review, we commenced an important gap analysis of its existing By Laws, policies and procedures. With her appointment in July, Di O'Neill has assumed responsibility for advancing this important work.

Ultimately, changes to the corporate governance framework will enable Commonwealth Games Australia to make better quality decisions using more robust processes.

The 2016-17 reporting year will see the consolidation of the reforms commenced in 2015-16. This will allow Commonwealth Games Australia to get on with its core business; the organisation of the Commonwealth Youth Games Team and Commonwealth Games Team to Bahamas 2017 and Gold Coast 2018 respectively.

After such a busy year, it is important that I record my thanks to the Commonwealth Games Australia Executive – Sam Coffa AM JP, Geraldine Brown and Mike Victor OAM – the Board of Management and our hardworking staff for their unwavering support, diligence and hard work.

I commend this Annual Report and note that the subsequent pages provide further detail of Commonwealth Games Australia's activities and its financial report for the year ended 30 June 2016.

CRAIG PHILLIPS
Chief Executive Officer

OUR NEW BRAND EXPLAINED

IN THE LEAD UP TO GOLD COAST 2018, THE TIME IS RIGHT TO ENHANCE AUSTRALIA'S COMMONWEALTH GAMES IDENTITY.

In an extension of the direction led by the Commonwealth Games Federation more broadly, we have rationalised, simplified and amplified to engage, strengthen and inspire.

From the beginning, Australian athletes have proudly worn the coat of arms over their hearts and while our identity is far more than a new logo, it rightfully continues as the centrepiece of our brand in a more modern and athletic reinterpretation.

Bold and youthful, our new visual identity is founded on a strong vision, principles and values so that our athletes, organisation, partners and fans alike can now share, wear and promote the same brand.

We are committed to the values of humanity, equality and destiny that underpin the Commonwealth Games movement.

As an organisation and a team, our role is to ensure that Australia participates successfully in the Commonwealth Games and Commonwealth Youth Games – helping to uphold our position as the leading sporting nation in the Commonwealth. We are progressive, contemporary and a positive force for good – both in competition and in the community.

OUR PURPOSE

Commonwealth Games Australia (CGA) is responsible for Australia's successful participation in the Commonwealth Games and Commonwealth Youth Games. CGA works collaboratively with its members, stakeholders and other high performance system partners to support Australia's athletes in the pursuit of their sporting dreams.

CGA ensures that all Australians have the opportunity to connect with the Commonwealth Games and to celebrate the achievements of our athletes.



**FIRST
AMONG
EQUALS**

AUSTRALIA

VISION

To inspire and unite all Australians through the pursuit of sporting excellence. Our efforts, both in competition and within the community, aim to build peaceful, sustainable and prosperous communities across Australia.

MISSION

To champion Australia through sport. Building upon our #1 status in the Commonwealth, we aim to connect more meaningfully with more Australians, through leadership, advocacy and innovation in sport.

OUR VALUES

- Inclusiveness
- Integrity
- Respect
- Excellence

OUR STRATEGIC PRIORITIES

BUILDING TEAM SUCCESS

- Team performance (2017 to 2022)
- Team members & the games experience
- Team leadership & operations

CONNECTING WITH COMMUNITIES

- Embracing diversity & inclusiveness
- Telling our story
- Embracing our heritage & our future

BUILDING A VALUED BRAND

- Developing our brand
- Promoting our brand

LEADING THE WAY

- Building a sustainable business for 2018 & beyond
- Playing our part internationally

BUILDING A STRONGER IDENTITY



The CGA is represented by one Core Logo across the organisation with various designations available.

It is made up of four elements:

Our endemic fauna: the Red Kangaroo and the Emu

Selected for their always moving forward nature, they stand tall and look eye to eye. Our animals have been crafted to be strong and athletic with a close synergy to our Hero font and the CGF Bar.

Our stacked acronym: AUS

Set in our Hero font, CGA Bold, we have intentionally adopted our nation's international identifier.

The Commonwealth Games Wordmark

The key differentiator in the elite sporting landscape of Australia that separates our team from any other.

The Commonwealth Games Federation (CGF) Bar

The CGF Bar is a symbol that unites the Commonwealth family through sport. It represents shows a strong, level playing field that is supported by two arcs. These arcs visually represent our increasing efforts either side of three spikes that denote our trinity of values: humanity, destiny and equality.

INTRODUCING OUR CUSTOM MADE HERO FONT

COMMONWEALTH GAMES AUSTRALIA

A STRONG & DEFINITIVE COLOUR GRADIENT



AUSTRALIA AT THE COMMONWEALTH GAMES

YEAR	DATES	ATHLETES	OFFICIALS	FLAG BEARER
1911 London*	12 May	7	1	-
1930 Hamilton	16 – 23 Aug	9	2	Bobby Pearce
1934 London	4 – 11 Aug	17	2	Noel Ryan
1938 Sydney	5 – 12 Feb	158	11	Dunc Gray
1950 Auckland	4 – 11 Feb	148	20	Mervyn Wood
1954 Vancouver	30 Jul – 4 Aug	78	13	Dick Garrard
1958 Cardiff	18 – 26 Jul	105	14	Ivan Lund
1962 Perth	22 Nov – 1 Dec	208	30	Tony Madigan
1966 Kingston	4 – 13 Aug	101	23	David Dickson
1970 Edinburgh	16 – 25 Jul	107	25	Pam Kilborn
1974 Christchurch	24 Jan – 2 Feb	168	34	Michael Wenden
1978 Edmonton	3 – 12 Aug	148	42	Sal Sansonetti, Remo Sansonetti
1982 Brisbane	30 Sep – 9 Oct	208	54	Rick Mitchell
1986 Edinburgh	24 Jul – 2 Aug	235	69	Michael Turtur
1990 Auckland	24 Jan – 3 Feb	247	68	Lisa Curry-Kenny
1994 Victoria	18 – 28 Aug	241	92	Ian Hale
1998 Kuala Lumpur	11 – 21 Sep	311	130	Kieren Perkins
2002 Manchester	25 Jul – 4 Aug	355	151	Damian Brown
2006 Melbourne	15 – 26 Mar	425	168	Jane Saville
2010 Delhi	3 – 14 Oct	368	179	Sharelle McMahon
2014 Glasgow	23 Jul – 3 Aug	409	184	Anna Meares
		4053	1312	

*1911 Festival of Empire was held at Crystal Palace in London. This was the forerunner for the establishment of the British Empire Games in 1930.

CHEF DE MISSION/GENERAL MANAGER	GOLD	SILVER	BRONZE	TOTAL
Richard Coombes	2	2	4	8
Hugh Weir	3	4	1	8
Herbert Maxwell	8	4	2	14
Wilfred Kent Hughes	25	19	22	66
Harold Wilkes	34	27	19	80
Jim Eve	20	11	17	48
Jim Eve	27	22	17	66
Edgar Tanner	38	36	31	105
Bill Young	23	28	22	73
Arthur Tunstall	36	24	22	82
Bill Young	29	28	25	82
Les Martyn	24	33	27	84
Jim Barry	39	39	29	107
Arthur Tunstall	40	46	35	121
Arthur Tunstall	52	54	56	162
Arthur Tunstall	87	52	42	181
Don Stockins	80	61	57	198
Don Stockins	82	62	63	207
John Devitt	84	69	68	221
Steve Moneghetti	74	56	49	179
Steve Moneghetti	49	42	46	137
	856	719	654	2229

GOLD COAST 2018 COMM GAMES UPDATE



COMMONWEALTH GAMES AUSTRALIA IS WORKING CLOSELY WITH THE GOLD COAST ORGANISING COMMITTEE (GOLDOC) ON DELIVERY OF THE GOLD COAST 2018 COMMONWEALTH GAMES.

All venues, including the Commonwealth Games Village at Parklands, are on track to be delivered on time and on budget.

The first of the newly constructed venues to be completed was the 4000sqm Sound Stage 9 at Oxenford Village Roadshow Studios, the venue for the Squash competition.

Construction of the Coomera Indoor Sports Centre, which will host the Gymnastics and Netball Finals, was completed in 2016, along with important upgrades to the Broadbeach Bowl's Club.

In May, 2016 GOLDOC welcomed new Chair, former Premier of Queensland Peter Beattie AC.

In the second half of 2016, GOLDOC announced the appointment of Sally Pearson and Cameron McEvoy as Gold Coast 2018 ambassadors, with further ambassador announcements set to follow.

Borobi, the Gold Coast 2018 mascot, was launched in April 2016 and has since been readily embraced by the local community and is proving a valuable asset in promoting the Games.

The sponsorship program is progressing encouragingly with Jupiters Gold Coast, Griffith University and TAFE Queensland signed on as Tier One sponsors.

- Ticketek, Atos, Seek, KPMG, Aggreko and Minter Ellison are Tier Two sponsors; and
- Centum Software, GPY+R and MediaCom are Tier Three Sponsors.

In March 2016, it was announced that the integrated Gold Coast 2018 para-sport program will be the most extensive in Commonwealth Games history.

Gold Coast 2018 will host up to 300 para-sport athletes and 38 medal events across seven sports.

This represents an increase of 45 per cent more athletes and 73 per cent more medals compared to the para-sport competition staged at the Glasgow 2014 Commonwealth Games.

The para sports - to be contested by some 300 para-athletes - will be Athletics, Cycling (Track), Lawn Bowls, Powerlifting, Swimming, Table Tennis and Triathlon.

Para-triathlon will be presented for the first time ever at a Commonwealth Games, building on the enormous success and profile of Triathlon competition at Glasgow 2014 and internationally.

Pleasingly, there will be an equal number of men's and women's medal events across all seven para-sports, highlighting the commitment to equality and inclusion at the 2018 Games.

The first ever wheelchair marathon (T54) at a Commonwealth Games will take the inspirational thrill of para-sport competition to the streets and communities of the Gold Coast.



SPONSORS

COMMONWEALTH GAMES AUSTRALIA WOULD LIKE TO THANK OUR VALUED SPONSORS FOR THEIR CONTINUED SUPPORT.



SETTING THE BENCHMARK

CGA TEAMS UPDATE

BAHAMAS 2017 COMMONWEALTH YOUTH GAMES

Australian Team preparations for the Bahamas 2017 Commonwealth Youth Games continue to advance.

The Games will be held in Nassau from 19–23 July 2017 with athletes from 71 Commonwealth countries expected to take part in the event.

The Australian team is anticipated to include 80 athletes competing across seven sports.

Sports included in the program include: Athletics, Swimming, Judo, Rugby 7s, Beach Volleyball, Cycling and Boxing.

In September, Commonwealth Games Australia confirmed the appointment of Matt Cowdrey as Team General Manager for Bahamas 2017.

Cowdrey continues as Team General Manager after successfully fulfilling the role at the 2015 Samoa Commonwealth Youth Games.

As one of Australia's most decorated swimmers, Matt is an ideal role model for Australia's young, up and coming athletes. He represented Australia at three Commonwealth Games and three Paralympic Games winning a total of 27 medals.

For the first time, athletes will take part in a team preparation camp prior to departing for the Bahamas. Details of the camp are still to be confirmed but Commonwealth Games Australia believes it is another important step in the development of athletes and will assist in building the culture of the team.

BAHAMAS FACT FILE

- Made up of more than 700 islands
- Population approx. 390,000
- First competed at British Empire/ Commonwealth Games in 1954
- Total of 34 medals at Commonwealth Games. Nine gold.

GOLD COAST 2018 COMMONWEALTH GAMES

Preparations for Gold Coast 2018 progressed well during the 2015–16 financial year. As outlined in the CEO's report, a number of key appointments have been made:

Steve Moneghetti –
Chef de Mission

Tim Mahon –
Manager Team Performance

Petria Thomas –
Team General Manager

These appointments along with the Team Attache and Team General Manager, Operations will form the 2018 Team Executive.

Importantly, the Team Executive positions align closely with Commonwealth Games Australia's commitment to optimising the performances of athletes and delivering memorable Games experiences for all team members supported by a high quality operating environment.

In April 2016, the Chef de Mission, accompanied by Commonwealth Games Australia's CEO undertook the first planning visit to the Gold Coast. During this visit they received briefings from different functional areas of GOLDOC and viewed Games venues.

At this stage, it is anticipated that the Australian Team will be the largest assembled in more than a decade, eclipsed by only the Australian Olympic Teams of 2000 and 2004. It will be the largest Australian Commonwealth Games Team ever.

THE FORECAST TEAM OF 450 ATHLETES INCLUDES APPROXIMATELY 50 PARA-ATHLETES

In line with the announcement made at the 2016 CGF General Assembly that for the first time at a multisport games there will be equal medal opportunities for men and women, Commonwealth Games Australia will aim to have an equal number of female and male athletes as part of the Australian Team.

Commonwealth Games Australia will continue to work closely with partner sports to ensure the best preparation for the Australian Team. In September, it was announced that Commonwealth Games Australia would contribute an additional \$1 million to partner sports for GC2018 team preparation, bringing the total contribution for the GC2018 cycle to more than \$11 million.

INSPIRING
THE NEXT
GENERATION

FUNDING PROGRAMS

COMMONWEALTH GAMES AUSTRALIA IS PROUD TO SUPPORT ATHLETES AND OUR PARTNER SPORTS THROUGH THREE KEY FUNDING PROGRAMS.

- Gold Coast Gold
- NextGEN
- Direct Athlete Support

In preparation for the Gold Coast 2018 Commonwealth Games, Commonwealth Games Australia will directly contribute upwards of \$11 million to athletes and partner sports. This includes an additional \$1 million which was committed in mid-2016 to the Gold Coast Gold program.

Commonwealth Games Australia will continue to work closely with partner sports to ensure athletes have the best opportunity of success at Gold Coast 2018.

On top of the \$11 million for Gold Coast 2018 preparations, Commonwealth Games Australia continues to make a significant annual investment in the NextGEN squad, focussed on young and emerging athletes.

GOLD COAST GOLD:

During the 2015-2016 financial year, Commonwealth Games Australia contributed \$2.8 million across our 17 of our 18 partner sports, benefitting an estimated 917 athletes with their preparations.

NEXTGEN:

During the 2015-2016 period, 191 athletes were part of the Commonwealth Games Australia NextGEN squad, targeting young and emerging athletes. The \$699,000 made available to athletes via their NSOs was used to support valuable national and international experience. Events attended included:

Athletics

World Youth U18 Championships, Colombia

Badminton

Oceania Juniors, New Zealand

Cycling – 2015 World Junior Track Championships, Kazakhstan

Squash

WSF World Junior Championships, The Netherlands

Swimming

World Junior Championships, Singapore

Table Tennis

World Juniors, France

Diving

FINA Grand Prix, Spain

Weightlifting

World Junior Championships, Poland

Commonwealth Games Australia was particularly buoyed by the success of NextGEN squad athletes at the Rio 2016 Olympic Games. Some 120 athletes – approximately a quarter of the Australian Olympic Team – had previously been members of the NextGEN squad. Of that group, 22 returned to Australia as Olympic medallists, while many others had successful campaigns that point to exciting performances on the Gold Coast in 2018.

In 2016, discussions commenced with the Australian Institute of Sport (AIS) to ensure greater collaboration on the provision of direct athlete support via the AIS's dAIS program and Commonwealth Games Australia's own funding program. The results of this collaboration will be announced in November 2016. Commonwealth Games Australia has committed \$2 million for direct athlete support during the lead up to Gold Coast 2018.

Sport	NextGEN Funding*		2018 Preparation			Total Funding \$
	No. of athletes assisted	Paid 2015-16 \$	No. of athletes assisted**	2nd Payment	Paid 2015-16 # \$	
Athletics	52	192,400	170	230,000	460,000	652,400
Badminton			16	75,000	75,000	75,000
Basketball	14	51,800	48	100,000		51,800
Boxing			14	90,000	180,000	180,000
Cycling	16	59,200	80	155,000	155,000	214,200
Diving			40	92,000	92,000	92,000
Gymnastics	9	33,300	53	150,000	300,000	333,300
Hockey	20	74,000	76	125,000	250,000	324,000
Lawn Bowls	8	29,600	60	140,000	140,000	169,600
Netball	8	29,600	48	96,000	96,000	125,600
Rugby 7s			50	100,000	200,000	200,000
Shooting	20	74,000	37	110,000	110,000	184,000
Squash			15	75,000	150,000	150,000
Swimming	22	80,000	113	200,000	400,000	480,000
Table Tennis	6	13,200	21	65,000	65,000	78,200
Triathlon			22	60,000	60,000	60,000
Weightlifting	9	36,630	23	25,000	50,000	86,630
Wrestling	7	25,900	31	25,000	25,000	50,900
TOTAL	191	\$699,630	917	\$1,913,000	\$2,808,000	3,507,630

Notes:

Paid figures represent payments made to Sports in the 2015-16 Financial Year (ex GST).

* NextGen is a calendar year program, therefore more than one payment can be made in a financial year.

** The number of athletes is determined by each Program Sport.

Payment is subject to meeting funding conditions. Some Sports were paid two instalments in the 2015-16 financial year due to the timing of conditions being met.

STATE DIVISIONS & MEDICAL COMMISSION

The State Divisions represent the Commonwealth Games movement in New South Wales, Queensland, South Australia, Tasmania, Victoria and Western Australia. They provide a valuable link to their respective state sporting associations and governments.

During the lead up to Gold Coast 2018, the State Divisions will play an important role with the staging of the Queen's Baton Relay as it makes its way through all Australian states and territories. Throughout 2016, each has been intimately involved in the planning to date by representing

the Commonwealth Games movement on their respective state working groups.

Commonwealth Games Australia acknowledges the work of New South Wales who implemented the CGA NSW Athlete Grant Program, targeted at young athletes based in the state, with a preference given to regionally based athletes.

The program received 12 nominations from sports for 2015-16, with all nominations ultimately endorsed by the Board for the grant. These included:

Athlete	Nominating Sport	Age	Suburb
Kateia Barenaba	State Volleyball NSW	17	Malua Bay 2536
Jonathon Davis	Bowls NSW	15	Dubbo 2830
Alexandra Eedle	Gymnastics NSW	15	Putney 2112
Sam Fricker	Diving NSW	14	Strathfield 2135
Rachel Hearne	Netball NSW	17	Lismore 2480
Tiffany Ho	Badminton NSW	18	Strathfield 2135
Izaak Johnston	Hockey NSW	18	Caniaba 2480
Sean Keating	NSW Wrestling Assn	17	Oak Flats 2529
Tom Lynch	Cycling NSW	16	Avoca Beach 2251
Corey Martin	NSW Amateur Pistol Assn	16	Glenning Valley 2261
Lorcan Redmond	Triathlon NSW	16	Mayfield 2304
Erny Tsao	Table Tennis NSW	19	Marsfield 2122

The CGA thanks the State Divisions for their ongoing support of the Commonwealth Games movement in Australia.

MEDICAL COMMISSION

The Medical Commission provides guidance to Commonwealth Games Australia's Board of Management and staff on all matters related to the health and wellbeing of Commonwealth Games and Commonwealth Youth Games Team members.

The Medical Commission plays a leading role in the appointment of doctors, physiotherapists, massage therapists and psychologists to support Team members in their pursuit of excellence.

During the reporting year, the Medical Commission comprised of:

Dr Peter Harcourt (Chair)
 Dr Grace Bryant
 Prof. Peter Fricker
 Dr Michael Makdissi
 Peter Blanch (Physiotherapist)
 Craig Purdam (Physiotherapist)



AN INCLUSIVE VISION



WORKING AS ONE

COMMONWEALTH GAMES FEDERATION

GENERAL ASSEMBLY 2016

The 2016 Commonwealth Games Federation (CGF) General Assembly was held in Edmonton, Canada during October. While not part of the reporting year, a number of significant announcements were made and are relevant to this report.

The General Assembly was attended by Commonwealth Games Australia President Sam Coffa, co-Vice President Geraldine Brown and CEO Craig Phillips.

CGF ADOPTS PROPOSAL TO BE INCORPORATED AS A PRIVATE COMPANY IN THE UK

A proposal for the Commonwealth Games Federation (CGF) to be incorporated as a private company limited by guarantee in the United Kingdom was passed unanimously.

CGF President Louise Martin explained:

"This places the Commonwealth Sports movement on firmer, more transparent and more strategic foundations upon which we can build a dynamic and ambitious transformation agenda.

"The incorporation model adopted preserves the existing Constitution as closely as possible; and any changes have been made or new provisions introduced only to the extent necessary to comply with UK Law and specifically the UK Companies Act.

"This important decision ensures that we preserve the best of our rich heritage as a diverse family of sporting nations, while at the same time allowing us to embrace best practices in governance and corporate law."

Until now, the CGF has been a non-registered not for profit association.

The decision ensures the future of the CGF in the UK.

DURBAN 2022 RESOLUTION

A resolution was passed at the General Assembly to ensure the success of the scheduled Durban 2022 Games.

While the CGF remains unequivocally supportive of the Games being held in Durban for 2022 – the first time in Africa – so far, the organising committee along with the South African Government has not met a number of requirements set out in the bid to host the Games. This has prompted the resolution that requires the fulfilment of a number of guarantees to be delivered by 30 November 2016. Should this not occur, the CGF will explore alternative host cities for 2022.

MEDAL EQUITY

In a landmark decision, it was announced that for the first time at a multisport games, Gold Coast 2018 would provide equal medal opportunities for men and women.

Seven additional women's events in boxing, cycling and weightlifting have been added to the program to bring the total number of medals to be awarded at Gold Coast 2018 to 275.

Commonwealth Games Australia President Sam Coffa expressed his delight at the decision.

"This is a significant announcement for the upcoming Gold Coast 2018 Commonwealth Games, and we are very proud that the first Games to feature equal medal opportunities for men and women will take place on home soil in Australia," he said.

"One of Commonwealth Games Australia's key values is 'inclusiveness' and in 2018 we hope to assemble the most inclusive Australian team possible," Coffa said.

BEACH VOLLEYBALL ENDORSED FOR GC2018

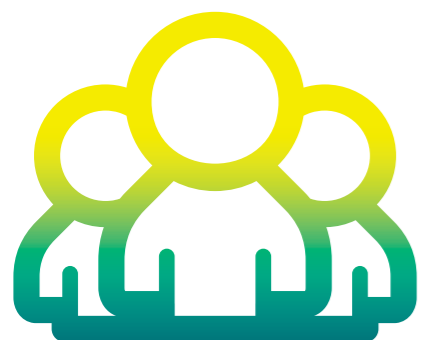
The inclusion of Beach Volleyball to the sporting program for Gold Coast 2018 was officially endorsed at the 2016 General Assembly, bringing the total number of sports on program to 18.

The announcement of Beach Volleyball being added to the program was first made in March 2016 on the Gold Coast and has been met with great excitement.

COMMONWEALTH GAMES MOVEMENT

The Commonwealth Games is open to eligible competitors of the Commonwealth Games Association (CGA) of all Commonwealth countries, colonies and dependent or associated territories of a Commonwealth country.

Although there are 53 Commonwealth countries, there are 71 Commonwealth Games Associations that can enter a team in the Commonwealth Games. This is because some Commonwealth countries have more than one CGA.



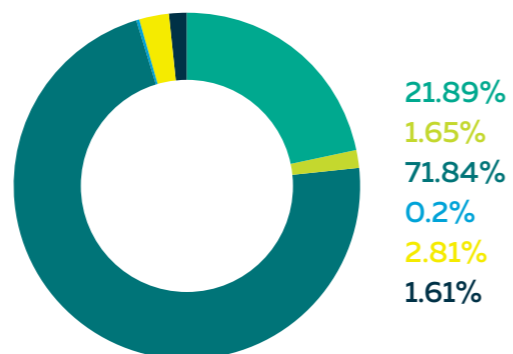
POPULATION OF THE COMMONWEALTH
2,328,000,000

71

NATIONS AND TERRITORIES OF THE COMMONWEALTH



TOTAL POPULATION PER REGION



POPULATION BREAKDOWN



33% COMMONWEALTH
67% REST OF THE WORLD

LAND AREA BREAKDOWN



21% COMMONWEALTH
79% REST OF THE WORLD



IN MEMORIAM

Arthur Tunstall OBE

(22 Feb 1922 - 11 Feb 2016)

Commonwealth Games Australia pays tribute to former Honorary Secretary/Treasurer and Life Member Arthur Tunstall OBE, following his passing in February 2016 after a long battle with illness.

Arthur served as Honorary Secretary/Treasurer of the ACGA for an astonishing 29 years. He was made a Life Member in 1979.

Commonwealth Games Australia CEO Craig Phillips paid tribute to Tunstall.

"ARTHUR WAS A GIANT IN SPORTS ADMINISTRATION IN AUSTRALIA."

"He was a pioneer during the formative years of his sport of Boxing and the (British Empire &) Commonwealth Games Movement in this country.

"For much of his time as an administrator, he had his beloved Peggy by his side. Together they were a formidable duo.

"The organisation we are today is greatly indebted to the service Arthur provided and the solid financial foundation he created. He will be deeply missed."

For over 50 years Arthur Tunstall committed his life to sport in the administration field. He became immersed in voluntary sports administration initially with the New South Wales Amateur Boxing Association (NSWABA) and the Australian Commonwealth Games Association (ACGA) - NSW state division.

From 1969 to 1998 he served as Secretary/Treasurer of the ACGA.

Tunstall was one of the pioneer voluntary Australian sports administrators who played a crucial role in the establishment of the national sport organisation system, which now controls and manages Australian sport.

With the able and committed support of his wife Peggy, he was the key person in amateur boxing and the Australian Commonwealth Games movement for most of the second part of the twentieth century.

From 1969 when Tunstall became Secretary/Treasurer of the ACGA, he had more influence than any other individual on the development of the Commonwealth Games movement in Australia. During most of his 30 years in this position, he was responsible for the day to day administrative work involved in preparing and sending the Australian team to the Games.

As the Australian delegate on the Commonwealth Games Federation (CGF) since 1972, he served on the CGF Advisory Board, and was a Member of the Sports and Finance Committees. He was elected Vice President for Oceania on the CGF in 1994 for a four year term.

From the 1962 Perth Commonwealth Games, he was a member of the headquarters staff of eight Commonwealth Games teams in the positions of Chef de Mission, General Manager, Assistant General Manager, and Transport Officer.

FINANCIAL REPORTS

FOR THE YEAR ENDED 30 JUNE 2016



GLASGOW 2014

XX COMMONWEALTH GAMES

© GLASGOW 2014

REPORT BY THE BOARD OF MANAGEMENT

AUSTRALIAN COMMONWEALTH GAMES ASSOCIATION INCORPORATED

A.B.N. 55 165 736 898

REPORT BY THE BOARD OF MANAGEMENT

The Members of the Board of Management submit their report on the financial report of the Australian Commonwealth Games Association Incorporated ("the Association") for the year ended 30 June 2016.

BOARD OF MANAGEMENT

Members of the Board of Management of the Association:

Mr S Coffa AM JP (President), Mr M Victor OAM (Vice President), Ms G Brown (Vice President), Mr C Phillips AM (Chief Executive Officer), Mr M Anderson, Mr P Brettell, Ms A-M Corboy, Mr N Dalrymple, Mr D Ferrier, Mr W Goodier, Mr N Green, Mr G Harrison, Mr L Jones, Ms A Lord, Mr D Marangon, Mr D Mandel, Mr A Moore, Mr J Saul, Mr T Tanner, Mr C Vale, Mr B Whitaker, Mr M Meriaux.

ACTIVITIES

The principal activity of the Association during the course of the financial year was the promotion and promulgation of the Commonwealth Games Federation.

The Australian Commonwealth Games Association Inc. is the primary beneficiary of the Australian Commonwealth Games Foundation Trust.

No significant change in the nature of this activity occurred during the year. The Samoa 2015 Commonwealth Youth Games were held from 5th to 11th September 2015.

RESULTS

The profit from operations after income tax expense for the year ended 30 June 2016 was \$4,958,009 (2015: \$3,568,218).

ON BEHALF OF THE BOARD
SIGNED AT: MELBOURNE
DATED: 19 OCTOBER 2016



S Coffa AM JP
President

FINANCIAL STATEMENTS

In the opinion of the Members of the Board of Management the accompanying Financial Statements of the Association present fairly the income and expenditure of the Association for the year ended 30 June 2016 and of the assets and liabilities as at 30 June 2016.

INDEMNIFYING OFFICERS

During the year the Association has paid insurance premiums to indemnify officers of the Association against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in their capacity and representing the Association, other than conduct involving a wilful breach of duty.



C Phillips
Chief Executive Officer

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2016

	NOTE	2016 \$	2015 \$
REVENUES	2	11,150,721	10,680,265
EXPENSES			
Finance and administrative expense		(108,705)	(95,329)
Depreciation and amortisation expenses	3	(52,155)	(25,483)
Borrowing costs expense (bank charges)		(2,285)	(1,241)
Salaries and employee benefits expense		(1,036,537)	(779,894)
Occupancy expenses		(65,680)	(62,923)
General office expenses		(54,372)	(87,903)
Board of management and A.G.M. expenses		(78,846)	(75,586)
Travel expenses		(177,682)	(159,822)
Commonwealth Games Federation		(7,880)	(7,726)
Promotion and corporate hospitality		(73,393)	(43,726)
AJCGS grants		(829,033)	(714,979)
Sponsorship expenses		(924)	(187,670)
Team preparation grant expenses		(3,168,477)	(4,725,805)
2015 Samoa Junior Commonwealth Games Expenses		(536,743)	(143,960)
PROFIT BEFORE INCOME TAX		4,958,009	3,568,218
Income tax expense		-	-
PROFIT AFTER INCOME TAX		4,958,009	3,568,218
OTHER COMPREHENSIVE INCOME			
Income tax on items of other comprehensive income		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR ATTRIBUTABLE TO THE MEMBERS OF THE ASSOCIATION		4,958,009	3,568,218

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2016

	NOTE	2016 \$	2015 \$
CURRENT ASSETS			
Cash and cash equivalents	4	4,057,651	2,953,542
Other financial assets	5	4,308,522	7,832,786
Trade and other receivables	6	13,233	4,844
Other current assets	7	269,188	329,372
TOTAL CURRENT ASSETS		8,648,594	11,120,544
NON CURRENT ASSETS			
Plant and equipment	8	22,530	57,924
Memorabilia and collectables		5,850	5,850
Intangible assets	9	-	4,347
Other financial assets	10	26,939,325	21,912,020
TOTAL NON CURRENT ASSETS		26,967,705	21,980,141
TOTAL ASSETS		35,616,299	33,100,685
CURRENT LIABILITIES			
Trade and other payables	11 (a)	626,462	331,149
Provisions	12	136,020	509,473
TOTAL CURRENT LIABILITIES		762,482	840,622
NON CURRENT LIABILITIES			
Income in advance	11 (b)	2,934,600	5,300,457
Provisions	12	2,564	962
TOTAL NON-CURRENT LIABILITIES		2,937,164	5,301,419
TOTAL LIABILITIES		3,699,646	6,142,041
NET ASSETS		31,916,653	26,958,644
MEMBER FUNDS			
Accumulated surplus	13	31,916,653	26,958,644
TOTAL MEMBERS FUNDS		31,916,653	26,958,644

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2016

	NOTE	ACCUMULATED SURPLUS	TOTAL
AT 1 JULY 2014		23,390,426	23,390,426
Profit for the year		3,568,218	3,568,218
AT 30 JUNE 2015		26,958,644	26,958,644
AT 1 JULY 2015		26,958,644	26,958,644
Profit for the year		4,958,009	4,958,009
AT 30 JUNE 2016		31,916,653	31,916,653



STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2016

	NOTE	2016 \$	2015 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		5,831,243	7,217,792
Payments to suppliers and employees		(8,533,777)	(6,711,473)
NET CASH FLOWS (USED IN)/GENERATED FROM OPERATING ACTIVITIES		(2,702,534)	506,319
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received		294,793	371,011
Purchase of plant and equipment		(12,414)	(20,961)
Rollover and disposal/(acquisition) of term deposits		3,524,264	(4,068,309)
NET CASH FLOWS GENERATED FROM/(USED IN) INVESTING ACTIVITIES		3,806,643	(3,718,259)
CASH FLOWS FROM FINANCING ACTIVITIES			
Distributions received from Australian Commonwealth Games Foundation		-	-
NET CASH FLOWS FROM/(USED IN) FINANCING ACTIVITIES		-	-
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		1,104,109	(3,211,940)
Cash and cash equivalents at beginning of year		2,953,542	6,165,482
CASH AND CASH EQUIVALENTS AT END OF YEAR	4	4,057,651	2,953,542

NOTES TO THE FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(A) BASIS OF PREPARATION

In the Board of Management's opinion, the Association is not a reporting entity because there are no users dependent on special purpose financial reports.

This is a special purpose financial report, which has been prepared for the sole purpose of distribution to members of Australian Commonwealth Games Association Incorporated for internal management information purposes. The Board of Management has determined that the accounting policies adopted are appropriate to meet the needs of the members.

The financial report has been prepared in accordance with Australian Accounting Standards as issued by the Australian Accounting Standards Board (AASB), with the exception of the disclosure requirements of the following standards:

- AASB 7:** Financial Instruments: Disclosure
- AASB 8:** Operating Segments
- AASB 13:** Fair Value Measurement
- AASB 107:** Statement of Cash Flows

AASB 112:

Income Taxes

AASB 116:

Property, Plant and Equipment

AASB 117:

Leases

AASB 118:

Revenue

AASB 119:

Employee Benefits

AASB 123:

Borrowing Costs

AASB 124:

Related Party Disclosures

AASB 136:

Impairment of Assets

AASB 137:

Provisions, Contingent Liabilities and Contingent Assets

AASB 138:

Intangible Assets

The special purpose financial report has not been prepared in accordance with AASB 127 *Consolidated & Separate Financial Statements* Paragraph Aus 10.2, as the Association is not a reporting entity and is not subject to Part 2M.3 of the Corporations Act. The financial report is prepared in accordance with the historical cost convention. Unless otherwise stated, the accounting policies adopted are consistent with those of the previous year. Comparative information is reclassified where appropriate to enhance comparability. The financial report is prepared in Australian Dollars.

(B) STATEMENT OF COMPLIANCE

The special purpose financial report complies with the recognition and measurement requirements of Australian Accounting Standards and the disclosure requirements to the extent described in Note 1(a).

(C) CASH AND CASH EQUIVALENTS

Cash and short-term deposits in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

(D) TRADE AND OTHER RECEIVABLES

Trade receivables, which generally have 30-90 day terms, are recognised and carried at original invoice amount less an allowance for any uncollectible amounts.

An allowance for doubtful debts is made when there is objective evidence that the Association will not be able to collect the debts. Bad debts are written off when identified.

Receivables from related parties are recognised and carried at the nominal amount due. No interest is charged on related party receivables.

NOTES TO THE FINANCIAL STATEMENTS (CONT)

(E) PLANT AND EQUIPMENT

Plant and equipment is stated at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated on a straight-line basis over the estimated useful life of the assets as follows:

COMPUTER EQUIPMENT

2016	2015
2 to 3 years	2 to 3 years

FIXTURE AND FITTINGS

2016	2015
10 years	10 years

FURNITURE AND EQUIPMENT

2016	2015
4 to 11 years	4 to 11 years

MOTOR VEHICLE

2016	2015
5 years	5 years

WEBSITE DEVELOPMENT

2016	2015
4 years	4 years

The assets' residual values, useful lives and amortisation methods are reviewed, and adjusted if appropriate, at each financial year end.

(i) Impairment

The carrying values of plant and equipment are reviewed for impairment at each reporting date, with recoverable amount being estimated when events or changes in circumstances indicate that the carrying value may be impaired.

The recoverable amount of plant and equipment is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

For an asset that does not generate largely independent cash inflows, recoverable amount is determined for the cash-generating unit to which the asset belongs, unless the asset's value in use can be estimated to be close to its fair value.

An impairment exists when the carrying value of an asset or cash-generating units exceeds its estimated recoverable amount. The asset or cash-generating unit is then written down to its recoverable amount.

For plant and equipment, impairment losses are recognised in the statement of comprehensive income.

(ii) Derecognition and disposal

An item of plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

(F) TRADE AND OTHER PAYABLES

Trade payables and other payables are carried at amortised cost and represent liabilities for goods and services provided to the Association prior to the end of the financial year that are unpaid and arise when the Association becomes obliged to make future payments in respect of the purchase of these goods and services.

(G) PROVISIONS

Provisions are recognised when the Association has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The expense relating to any provision is presented in the statement of comprehensive income net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pretax rate that reflects the risks specific to the liability.

(H) EMPLOYEE LEAVE BENEFITS

(i) Wages, salaries, annual leave and sick leave

Liabilities for wages and salaries, including non-monetary benefits and annual leave are recognised in provisions in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled. Liabilities for non-accumulating sick leave are recognised when the leave is taken and are measured at the rates paid or payable.

(ii) Long service leave

The liability for long service leave is recognised in provisions and is measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currencies that match, as closely as possible, the estimated future cash outflows.

As per Victorian legislation, employees are entitled to 13 weeks long service leave after fifteen years of continuous service and an additional 4.33 weeks of long service leave for each subsequent five years of service.

(I) SUPERANNUATION

The Board of Management contributes to individual employee superannuation schemes as nominated by each employee. Contributions on behalf of employees are based on various percentages of their gross salaries.

The schemes provide for accumulation of contributions made on behalf of employees together with income earned on accumulations and the Board of Management is under no legal obligation to make up any shortfall in the schemes' ability to meet payments due to employees.

(J) REVENUE RECOGNITION

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the entity and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

Sale of goods

Revenue is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Risks and rewards of ownership are considered passed to the buyer at the time of delivery of the goods to the customer.

NOTES TO THE FINANCIAL STATEMENTS (CONT)

Contributions

Contributions are recognised immediately as revenue once the Association gains control of the contribution, it is probable economic benefits will flow to the entity and the amount is reliably measured.

Fundraising Income

Fundraising income is recognised when there is reasonable assurance that the income will be received and all attaching conditions will be complied with.

Interest Income

Interest revenue is recognised to the extent that it is probable that the economic benefits will flow to the Association and the revenue can be reliably measured.

Distributions

Revenue is recognised when the Association's right to receive the payment is established.

2018 Games marketing rights

The revenue from the sale of these marketing rights is recognised on a straight-line basis over the period specified in the agreement.

(K) BORROWING COSTS

Borrowing costs are recognised as an expense when incurred.

(L) INCOME TAX

The Australian Commonwealth Games Association Incorporation is classified as a sports association under Income Tax Assessment Act 1997 section 50-45 and is therefore exempt from paying income tax.

Revenues, expenses and assets are recognised net of the amount of GST except:

- (i) when the GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- (ii) receivables and payables, which are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority are classified as operating cash flows.

(M) SIGNIFICANT JUDGMENTS AND ESTIMATES POLICY

The preparation of the Association's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

Actual results may differ from these estimates under different assumptions and conditions and may materially affect financial results of the financial position reported in future periods.

2. REVENUE	2016 \$	2015 \$
REVENUE		
Income distribution from ACGF	5,027,304	3,115,442
Interest income	283,518	353,104
Fundraising	-	1,155,000
Sponsorship	-	73,808
Other income	58,076	340,193
Marketing rights – 2018 Gold Coast	5,781,823	5,642,718
TOTAL REVENUE FROM ACTIVITIES	11,150,721	10,680,265
3. DEPRECIATION AND AMORTISATION		
DEPRECIATION OF NON-CURRENT ASSETS		
Office equipment	4,323	6,625
Computer equipment	4,485	1,552
Fixture and fittings	355	935
Motor vehicle	8,043	8,043
Website development	30,602	712
TOTAL DEPRECIATION OF NON-CURRENT ASSETS	47,808	17,867
AMORTISATION OF NON-CURRENT ASSETS		
Trademarks	4,347	587
TOTAL AMORTISATION OF NON-CURRENT ASSETS	4,347	587
TOTAL DEPRECIATION AND AMORTISATION EXPENSES	52,155	18,454
4. CASH AND CASH EQUIVALENTS		
Cash at bank and on hand	739,894	911,029
Commercial bills & term deposits	3,317,757	2,042,513
	4,057,651	2,953,542
5. OTHER FINANCIAL ASSETS		
Term deposits	4,308,522	7,832,786
	4,308,522	7,832,786

NOTES TO THE FINANCIAL STATEMENTS (CONT)

6. TRADE AND OTHER RECEIVABLES (CURRENT)	2016 \$	2015 \$
Trade debtors	13,233	4,844
	13,233	4,844

7. OTHER CURRENT ASSETS		
Accrued interest	64,408	75,683
GST receivable	180,688	76,107
Prepaid expenses	23,825	-
Prepaid 2015 Samoa Junior Commonwealth Games Costs	-	177,582
Other debtors and receivables	267	-
	269,188	329,372

8. PLANT AND EQUIPMENT		
FIXTURE AND FITTINGS		
At cost	9,350	9,350
Accumulated depreciation	(9,350)	(8,995)
	-	355
COMPUTER EQUIPMENT		
At cost	106,741	105,326
Accumulated depreciation	(101,545)	(97,060)
	5,196	8,266
OFFICE EQUIPMENT		
At cost	134,272	123,272
Accumulated depreciation	(117,834)	(113,511)
	16,438	9,761
MOTOR VEHICLE		
At cost	42,895	42,895
Accumulated depreciation	(41,999)	(33,956)
	896	8,939

8. PLANT AND EQUIPMENT (CONT)	2016 \$	2015 \$
WEBSITE DEVELOPMENT		
At cost	41,753	41,753
Accumulated depreciation	(41,753)	(11,150)
	-	30,603

TOTAL PLANT AND EQUIPMENT		
Cost	335,011	322,596
Accumulated depreciation	(312,481)	(264,672)
TOTAL WRITTEN DOWN AMOUNT	22,530	57,924

9. INTANGIBLE ASSETS		
Trademarks	11,747	11,747
Accumulated amortisation	(11,747)	(7,400)
	-	4,347

10. OTHER FINANCIAL ASSETS (NON-CURRENT)		
AMOUNT OWED FROM RELATED PARTY - ACGF	26,939,325	21,912,020

11. TRADE AND OTHER PAYABLES		
(A) CURRENT		
Accrued Employee Termination Payment	324,167	-
Trade creditors	268,489	267,747
Other creditors	16,200	56,565
Payroll tax payable	17,606	6,837
	626,462	331,149
Related party payable		
Payable to related party - Australian Commonwealth Games Foundation	-	-
	626,462	331,149
(B) NON CURRENT		
INCOME IN ADVANCE - MARKETING RIGHTS	2,934,600	5,300,457

NOTES TO THE FINANCIAL STATEMENTS (CONT)

12. PROVISIONS	2016 \$	2015 \$
CURRENT		
EMPLOYEE ENTITLEMENTS	136,020	509,473
NON CURRENT		
EMPLOYEE ENTITLEMENTS	2,564	962
13. ACCUMULATED MEMBER FUNDS		
BALANCE AT THE BEGINNING OF YEAR	26,958,644	23,390,426
PROFIT FOR THE YEAR	4,958,009	3,568,218
BALANCE AT END OF YEAR	31,916,653	26,958,644

14. RELATED PARTIES

The AUSTRALIAN COMMONWEALTH GAMES FOUNDATION LIMITED ("the Company") is a company limited by guarantee and is the Trustee of the Australian Commonwealth Games Foundation.

The Articles of Association of the AUSTRALIAN COMMONWEALTH GAMES FOUNDATION LIMITED prescribe that the members of the Company shall be the members of the Board of Management of the Australian Commonwealth Games Association Inc. from time to time. The Articles of Association further prescribes that a member of the Board of Management of the Australian Commonwealth Games Association Inc. on being and deemed to be admitted to membership of the Company shall likewise be and be deemed to be appointed to be a Director and

that the President of the Australian Commonwealth Games Association Inc. presides as Chairman of the Company.

AUSTRALIAN COMMONWEALTH GAMES ASSOCIATION INC.

The Australian Commonwealth Games Association Inc. is the primary beneficiary of the Australian Commonwealth Games Foundation Trust.

Members of the Board of Management of the Association:

Mr S Coffa AM JP
(President),

Mr M Victor OAM
(Vice President),

Ms G Brown
(Vice President),

Mr C Phillips AM
(Chief Executive Officer),

Mr M Anderson, Mr P Brettell, Ms A Corboy, Mr N Dalrymple, Mr D Ferrier, Mr W Goodier, Mr N Green, Mr G Harrison, Mr L Jones, Ms A Lord, Mr D Marangon, Mr D Mandel, Mr A Moore, Mr J Saul, Mr T Tanner, Mr C Vale, Mr B Whitaker.

The Board of Management is comprised of a representative from each member sport of the Association and an Executive (which is non-voting). This Board of Management is responsible for making decisions that benefit its member sports. These decisions are based on the principles of arm's length agreements and the risk of any conflicts are minimised due to the size of the Board of Management and robust internal management practices.

BOARD OF MANAGEMENT'S DECLARATION

AUSTRALIAN COMMONWEALTH GAMES ASSOCIATION INCORPORATED

A.B.N. 55 165 736 898

The Board of Management has determined that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In accordance with a resolution of the Management of Australian Commonwealth Games Association Incorporated, we state that:

In the opinion of the Board of Management:

(a) the financial statements and notes of the Association present fairly in accordance with the *Associations Incorporations Act (ACT) 1991* including:

(i) giving a true and fair view of the Association's financial position as at 30 June 2016 and its performance for the year ended on that date; and

(ii) complying with Accounting Standards in Australia to the extent described in Note 1 to the financial statements and the *Associations Incorporations Act (ACT) 1991*; and

(b) there are reasonable grounds to believe that the Association will be able to pay its debts as and when they become due and payable.

(c) the Association is not a reporting entity.

This statement is made in accordance with a resolution of the Board.

ON BEHALF OF THE BOARD
DATED: 19 OCTOBER 2016



S Coffa AM JP
President



C Phillips
Chief Executive Officer



Ernst & Young
8 Exhibition Street
Melbourne VIC 3000 Australia
GPO Box 67 Melbourne VIC 3001

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Fax: +61 3 8650 7777
ey.com/au

Independent auditor's report to the members of Australian Commonwealth Games Association Incorporated

We have audited the accompanying special purpose financial report of Australian Commonwealth Games Association Incorporated (the Association), which comprise the statement of financial position as at 30 June 2016, the statement of comprehensive income, statement of changes in equity and statement of cashflows for the year then ended, a summary of significant accounting policies and other explanatory information, and the Board of Management's declaration.

The Board of Management's responsibility for the financial report

The Association's Board of Management is responsible for the preparation of the financial report and have determined that the accounting policies described in Note 1(a) to the financial statements, are appropriate to meet the financial reporting requirements of the *Associations Incorporation Act (ACT) 1991* and the Association's constitution and are appropriate to meet the needs of the members.

The Association's Board of Management are also responsible for such controls as they determine are necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments we consider internal controls relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board of Management, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit we have complied with the independence requirements of the Australian professional accounting bodies.



Opinion

In our opinion, the financial report of Australian Commonwealth Games Association incorporated:

- a. gives a true and fair view of the Association's financial position as at 30 June 2016 and of its performance for the year ended on that date; and
- b. complies with Australian Accounting Standards to the extent described in Note 1(a) to the financial report.

Basis of Accounting and Restriction on Distribution

Without modifying our opinion, we draw attention to Note 1(a) to the financial report, which describes the basis of accounting. The financial report is prepared to assist Australian Commonwealth Games Association Incorporated to meet the requirements of the *Associations Incorporation Act (ACT) 1991* and the Association's constitution. As a result, the financial report may not be suitable for another purpose. Our report is intended solely for Australian Commonwealth Games Association Incorporated and should not be distributed to parties other than Australian Commonwealth Games Association Incorporated.

Ernst & Young
Melbourne
19 October 2016

COMMONWEALTH GAMES AUSTRALIA

PATRON IN CHIEF

His Excellency General the Honourable Sir Peter Cosgrove AK MC (Retd), Governor-General of the Commonwealth of Australia

PATRON

The Hon. Malcolm Turnbull MP, Prime Minister of Australia

PRESIDENT

Sam Coffa AM JP

VICE PRESIDENTS

Geraldine Brown
Mike Victor OAM

CHIEF EXECUTIVE OFFICER

Craig Phillips

GENERAL MANAGER CORPORATE

Di O'Neill

GENERAL MANAGER TEAM PERFORMANCE

Tim Mahon

GENERAL MANAGER MARKETING AND COMMUNICATIONS

Jonathon Monasso

ADMINISTRATION OFFICER

Michelle Koster

ADMINISTRATION OFFICER

Danusia Pietrzak

BOARD OF MANAGEMENT

Ms Anne Lord
Mr Paul Brettell
Mr Anthony Moore
Mr Ted Tanner
Mr Neil Dalrymple
Mr Nick Green
Mr Grant Harrison
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Ms Anne-Marie Corboy
Mr Ben Whitaker
Mr Damien Marangon
Mr David Mandel
Mr Mark Anderson
Mr Will Goodier
Mr David Ferrier
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Mr Mathieu Meriaux

LIFE MEMBERS

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Cedric Baxter OAM
Raymond Godkin OAM
Sam Coffa AM JP
Don Stockins OAM
Peter Anderson OAM
Perry Crosswhite AM

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