



COMMONWEALTH
GAMES AUSTRALIA

ANNUAL
REPORT
2019

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COMMONWEALTH GAMES AUSTRALIA

PATRON IN CHIEF

His Excellency General the
Honourable David Hurley
AC DSC (Retd)
Governor-General of the
Commonwealth of Australia

PATRON

The Hon. Scott Morrison MP
Prime Minister of Australia

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VICE PRESIDENT

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GENERAL MANAGER TEAM PERFORMANCE

Mr Tim Mahon

GENERAL MANAGER MARKETING AND COMMUNICATIONS

Mr Jonathon Monasso
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Sir Edgar Tanner Kt CBE ED*

Mr William Berge Phillips OBE*

Mr John F Howson OBE*

Mr V Norman Gailey AM MBE*

Mr Leslie J Martyn MBE OSJ

Mrs Peggy Tunstall OAM*

Mr Ray Godkin OAM

Mr J S W Eve MBE*

Mr William J Young AM MBE*

Mr Arthur J Hodson MBE*

Mr Arthur Tunstall OBE*

Mr Sydney B Grange AO OBE MVO CD*

Mrs Doris Magee AM MBE*

Mr Graeme T Briggs AM*

Mr Cedric Baxter OAM

Mr Sol Spitalnic OAM*

Mr (Perry) Norman Cunico*

Mr Peter Anderson OAM

Mr Sam Coffa AM JP

Mr Don Stockins OAM

Mr Perry Crosswhite AM

* deceased



PRESIDENT'S REPORT



It is a pleasure and a privilege to present my first report as President of Commonwealth Games Australia.

The period in review has been an important one for the governance of the organisation, as we transitioned from a representative Board constituted by member sports to an independent skills-based board.

The new Board has taken the opportunity to update Commonwealth Games Australia's Strategic Plan to focus on the challenges which face our sports and the Commonwealth Games movement. The updated Strategic plan was launched at our first Members Forum. As a member centric organisation we are committed to continuing to engage with our members sports.

Much of the detail of these activities that underpin our Strategic Plan is discussed within this report, however two of Commonwealth Games Australia's strategic priorities have been a key focus of our energies over the past twelve months.

As we witnessed during the recent hosting of the Melbourne 2006 and Gold Coast 2018 Commonwealth Games, we are great hosts and one of our strategic priorities is 'Hosting Great Games'. The benefits of hosting the Games are many - for our athletes, for our sports, and of course for us as an organisation.

The benefits of hosting the Games extend well beyond our athletes and sports. The community benefits of hosting the Games are enormous and as reported by the Queensland Government in the post 2018 Games report, research by Griffith University estimated a \$2.5 billion boost to the Queensland economy, including a \$1.8 billion economic boost to the Gold Coast. And whilst the Gold Coast was the heart of the Games, Brisbane, Cairns and Townsville hosted sporting, trade and cultural events and many regional centres were used as training venues for teams.

New and upgraded facilities continue to deliver benefits and are helping Queensland communities to be healthier and more active aided by the 20,000 pieces of sports equipment gifted to schools, councils, sporting organisations and communities across the state.

Transport and infrastructure improvements will be enjoyed for decades to come. The legacies are deep and long lasting.

Commonwealth Games Australia remains committed to bringing the Games back to Australia and whilst Adelaide recently determined not to submit a bid for 2026, they remain interested in hosting the Games in 2030 or 2034. We will continue to seek appropriate options for bringing the Games back to Australia.

The second element of our strategic priorities on which there has been a strong focus over the past twelve months is 'Delivering Team Success'.

The specific details of our work in this area can be read in detail later in this report, including the appointment of Petria Thomas as our first female Chef de Mission.

Between 1996 and 2018, CGA has provided in excess of \$43 million to our members and athletes with the funding coming entirely from income from investments held in the Australian Commonwealth Games Foundation, sponsorship rights sales and fundraising activities and has been boosted by the legacies of hosting home Games in Melbourne and the Gold Coast.

This year Commonwealth Games Australia committed \$13 million to our sports and athletes in the lead up to the Birmingham 2022 Commonwealth Games.

\$11 million of this investment will fund initiatives which we believe will most likely contribute to our aspiration of being the number one nation in Birmingham.

Many of our member sports have used this initial funding to develop new athlete pathway initiatives and development programs to assist the next generation of Australian Commonwealth Games representatives and we are thrilled with the programs that Table Tennis Australia, Boxing Australia and Netball Australia in particular have developed. New programs that wouldn't be possible without the investment provided by Commonwealth Games Australia.

The total 2019-2022 funding includes \$2 million in direct athlete support in the final 18 months leading into the 2022 Commonwealth Games. This is funding goes directly to our athletes to assist them in achieving their performance goals.

In August 2019, the Australian and State/Territory Governments adopted the National High Performance Sport Strategy 2024 (NHPSS). This Strategy focuses on "Olympic, Paralympic and Commonwealth Games outcomes" in recognition that the performances of Australian athletes at these events are a source of national pride and inspiration. The NHPSS aims to align sports, Institutes and other system partners under a National Framework to achieve this common goal.

Commonwealth Games Australia looks forward to working with system partners to provide our athletes with the support they need to continue to inspire the nation. This support will not only contribute to our goal of remaining the number one nation in the Commonwealth but will undoubtedly contribute to Australia's success at regional and world championships events in individual sports, as well as at the Olympics and Paralympic Games.

I would like to congratulate Sam Coffa on becoming an Honorary Life Member of the Commonwealth Games Federation and also thank him for his ongoing support and counsel and also congratulate Dame Louise Martin on being re-elected Chair of the Commonwealth Games Federation at the Annual Congress in Rwanda.

I would like to thank the Presidents, CEOs and staff of our member sports and also extend my personal thanks to the Commonwealth Games Australia Board, the CEO and staff for their passion and commitment to progressing Commonwealth sport in Australia.

BEN HOUSTON
 President

CHIEF EXECUTIVE OFFICER'S REPORT



WHILST NOT A COMMONWEALTH GAMES YEAR, THE REPORTING PERIOD COVERED BY THIS ANNUAL REPORT WAS, NONETHELESS, EXTREMELY BUSY AND PRODUCTIVE FOR COMMONWEALTH GAMES AUSTRALIA.

Following the conclusion of Gold Coast 2018 related activities, Commonwealth Games Australia shifted its focus to the governance review initiatives that were commenced in the first quarter of 2017. Most notably was the constitutional reform which would ultimately lead to Commonwealth Games Australia becoming a company limited by guarantee with an independent rather than a representative Board.

Commonwealth Games Australia is indebted to its members for the invaluable contribution to this important corporate achievement which culminated in the overwhelming support for the requisite amendments to the constitution at the Special General Meeting held in August 2018.

Consistent with Commonwealth Games Australia's reform agenda and our strategic priority of 'Leading the Way' was the adoption of, or amendments to, a number of by laws and policies. These changes are detailed later in this Annual Report under a new section dealing with corporate governance.

In November 2018, Commonwealth Games Australia commenced a 'refresh' of its Strategic Plan – *First Among Equals*. This initiative was one of the first major undertakings by our newly elected Board. In updating the Plan (drafted in 2016) Commonwealth Games Australia sought to retire those initiatives which had been important in the lead up to and during Gold Coast 2018 and to reset our priorities to embrace the future beyond Birmingham 2022 to 2026.

With a strong focus on our dual vision of 'Pursuing Sporting Excellence' and 'Connecting with Communities', the revised Plan, approved and sent to members in late April 2018, incorporates five strategic priorities:

- Delivering Team Success;
- Connecting with Communities;
- Presenting a Powerful Brand;
- Leading the Way; and
- Hosting Great Games.

Commonwealth Games Australia is focused on developing and implementing initiatives and programs in the pursuit of one or more of these strategic priorities..

At its first meeting held in December 2018, the newly elected Board committed to the provision of \$13 million in

funding to our member National Sports Organisations (NSOs) and their athletes in the four years leading to Birmingham 2022. To clearly articulate the basis upon which funds are allocated Commonwealth Games Australia adopted funding guidelines for sports on the program of Birmingham 2022 and in the spirit of transparency these guidelines can be found on our website.

The first tranche of \$4.5 million in Commonwealth Games Australia funding has been allocated to member NSOs for the first two years of the Birmingham 2022 cycle. The focus of this funding is on initiatives designed to support Australia's emerging talent.

Commonwealth Games Australia is committed to doing its part as a significant investor and partner in Australia's high-performance system.

In April 2019, Commonwealth Games Australia joined with other Games delivery partners – the City of Gold Coast and Queensland Government – to celebrate the first anniversary of the highly successful 2018 Commonwealth Games. The Queensland Government used the occasion to release its detailed official post Games Report. This exceptional report highlights very clearly the fantastic legacy benefits to communities which come from hosting a Commonwealth Games.

As part of the anniversary activities, Gold Coast 2018 mascot Borobi's new job as the Yugambeh Museum's official Aboriginal language ambassador was announced. This occasion was followed a month

later by the announcement, in the presence of Commonwealth Games Federation (CGF) President Dame Louise Martin, that Borobi would have his own day – Borobi Day – during Reconciliation Week every year. The focus of Borobi Day will be on encouraging the community to learn about and embrace Aboriginal language and culture.

There is little doubt that the success of Gold Coast 2018 was a key factor in the Queensland Government considering a bid for the 2032 Olympic and Paralympic Games. Commonwealth Games Australia is proud of the role it played in the successful delivery of Gold Coast 2018 and the ongoing community benefit of those great Games.

Consistent with our strategic priority of 'Leading the Way', Commonwealth Games Australia is committed to supporting its kindred organisations in Oceania. As the largest Commonwealth Games Association in the region we take our obligations to our neighbours very seriously. To this end, Commonwealth Games Australia participated in the CGF Oceania regional meeting in March 2019. At that meeting a Strategic Plan for the region was adopted. Pacific athlete development has been identified as a key objective in the Plan. Commonwealth Games Australia will do its part with other program partners to strengthen the quality of athlete pathways in Oceania.

In May 2019, Commonwealth Games Australia commenced a State Operations Review. The purpose of this review is to establish baseline information about our

member State Divisions from strategic, governance, operational and financial perspectives. Commonwealth Games Australia will also consider how State Divisions can contribute to its strategic priorities in the future. We thank our member State Divisions for their ongoing support.

In June 2019, the Board appointed multiple Olympic and Commonwealth Games champion Petria Thomas OAM to the role of Chef de Mission for Birmingham 2022. In addition to being a highly decorated athlete from three Commonwealth Games, Petria has served as General Manager on three Commonwealth Youth Games Teams and been part of the leadership of four Commonwealth Games. She is well credentialled to lead our team in 2022.

The reporting year 2018/19 has been important for Commonwealth Games Australia as we celebrate and remember the success of Gold Coast 2018 – the Games and our Team – and as we recalibrate for the challenges and opportunities of lead up to Birmingham 2022.

I take this opportunity to thank our Board for their guidance and vision, our hardworking staff and contractors for their dedication and our members for their ongoing support for and commitment to the Commonwealth Games Movement.

CRAIG PHILLIPS
Chief Executive Officer



COMMONWEALTH GAMES AUSTRALIA 2019-2026 STRATEGIC PLAN

FIRST AMONG EQUALS

In 2019, Commonwealth Games Australia released its updated FIRST AMONG EQUALS 2019-2026 strategic plan.

The initial plan was released in 2016 and covered an organisational reset in the lead-up to the Gold Coast 2018 Commonwealth Games.

On its release, Commonwealth Games Australia President Ben Houston said it was necessary to take a fresh look at the organisation post the successful Gold Coast campaign.

"The aim of the first iteration was to ensure the organisation was ideally positioned to take advantage of all opportunities presented, both in the lead up to the 2018 Gold Coast Commonwealth Games, and beyond," Houston said.

"The initial strategy focused on the governance structure and resources and also was highlighted by the launch of the new brand and commercial and community engagement strategy which combined to deliver fundamental change for CGA. These changes provided the 'foundation stones' for the member centric, values-led organisation and the platform for the next phase for CGA."

Following the success of the Gold Coast Games a new board was elected and long serving CGA President Sam Coffa retired after

more than 30 years of service to the organisation.

CGA's new Board, with Houston elected President, was formed in November 2018 and determined the need to undertake a review of the 2016-2022 plan in order to optimally position CGA and the broader Commonwealth Games Movement in Australia and internationally.

"Our aim is to ensure that the organisation remains relevant to its members and stakeholders, following a period of change in the sports sector and CGA reforms," Houston says.

Creating the best strategic plan to ensure CGA gets to where it should be by 2022 (and beyond) has taken careful thought, as well as time and contributions from a wide range of key CGA stakeholders.

FIRST AMONG EQUALS 2019-2026 has been developed to:

- Provide vision and direction
- Guide CGA's future growth and capacity
- Inform CGA partners of our aspirations
- Encourage coordination, cooperation and collaboration
- Ensure CGA's continued relevance within the Commonwealth Games movement and the broader Australian sporting ecosystem
- Ensure the successful and sustainable future of CGA, in what is a rapidly changing Australian and International sporting landscape
- Achieve our goal of being #1 in the Commonwealth



FIRST AMONG EQUALS 2019-2026 has been developed to:

2 1 3

Delivering Team Success

We invest in all elements of our Commonwealth Games and Youth Games Team.
We deliver life-best experiences for our Team members.



Connecting with Communities

We connect with and positively contribute to Australian communities through sport.
We live diversity, inclusiveness and the broadest possible definition of Team.



Presenting a Powerful Brand

Our brand is proud and daring and brings to life our values and behavioral framework.
Our brand is recognised and celebrated for the positive impact and contribution it has on our Teams, our members and on Australian communities.



Leading the Way

We work collaboratively with our partners to build a sustainable and industry leading sports business and to advance the Commonwealth Games Movement.



Hosting Great Games

We collaborate with Governments and other delivery partners to realise "whole of community" benefits associated with the hosting of great "Home" Games.



TEAM PERFORMANCE

Once the curtain fell on Gold Coast 2018, planning and preparation for Birmingham commenced.

A formal review of the 2018 Commonwealth Games Team campaign was conducted. This review identified and acknowledged those areas that were done well and should be continued, and those areas which didn't go to plan and should be revisited.

Such an initiative reinforces a culture of continuous improvement and gives us a basis to our planning for Birmingham 2022 which is well underway with a series of initiatives outlined across the following pages.

TIM MAHON
General Manager, Team Performance



Petria Thomas OAM to lead Australian 2022 Commonwealth Games team

BIRMINGHAM 2022 COMMONWEALTH GAMES

Nine-time Commonwealth Games gold medallist Petria Thomas OAM will lead the Australian team at the 2022 Commonwealth Games in Birmingham, becoming Australia's first female Commonwealth Games team Chef de Mission.

Birmingham will be the eighth Commonwealth Games appearance for Thomas, after a decorated career as an athlete that saw her win three consecutive gold medals in her pet 100m butterfly event.

Post her swimming career she has served at the past four Games as part of the Australian team headquarters staff. At her most recent Games on the Gold Coast, the 43-year-old served as a deputy to Chef de Mission Steve Moneghetti, who has signed off after three stints as team boss.

Thomas's appointment as Chef de Mission for Birmingham follows three Games as Athlete Services Manager and her Gold Coast role as General Manager of Team Services. Thomas has also led the Australian team at three editions of the Commonwealth Youth Games.

During a representative swimming career that spanned eight years and three Commonwealth Games, Petria Thomas captured nine Commonwealth Games, three Olympic and three world championship gold medals.

Her tally of eight Olympic medals (three gold, four silver, one bronze) is equal with two other Commonwealth Games legends, Dawn Fraser and Susie O'Neill, as the best by an Australian woman.

She was the Australian swim team captain from 2001-2004, was three times crowned AIS Athlete of the Year (2001, 2002 and 2004), won the 2004 'The Don' Award and was inducted into the Sport Australia Hall of Fame in 2007.

Petria Thomas at the Commonwealth Games

ATHLETE

YEAR	VENUE	RESULT	EVENT
1994	Victoria, Canada	Gold	100m butterfly
		Gold	4x100m medley relay
1998	Kuala Lumpur, Malaysia	Gold	100m butterfly
		Gold	4x100m medley relay
		Silver	200m butterfly
2002	Manchester, England	Gold	50m butterfly
		Gold	100m butterfly
		Gold	200m butterfly
		Gold	4x100m freestyle relay
		Gold	4x100m medley relay
		Silver	4x200m freestyle relay
		Bronze	200m freestyle

TEAM OFFICIAL - COMMONWEALTH GAMES

YEAR	VENUE	POSITION
2006	Melbourne, Australia	Athlete Services Manager
2010	Delhi, India	Athlete Services Manager
2014	Glasgow, Scotland	Athlete Services Manager
2018	Gold Coast, Australia	General Manager - Team Services

TEAM OFFICIAL - COMMONWEALTH YOUTH GAMES

YEAR	VENUE	POSITION
2004	Bendigo, Australia	Team General Manager
2008	Pune, India	Team General Manager
2011	Isle of Man, Isle of Man	Team General Manager

TEAM PERFORMANCE

VIBRANT BIRMINGHAM ON TARGET FOR A GREAT GAMES



Australian team Chef de Mission Petria Thomas joined Commonwealth Games Australia CEO Craig Phillips and General Manager – Team Performance, Tim Mahon on a visit to Birmingham that coincided with the three years to go milestone.

The visit continued Australian team preparations for 2022 and the CGA delegation were impressed and confident that Birmingham will stage a great Games.

"It's a very vibrant city with a rich cultural heritage," Thomas said. "The organising committee stated there are residents in Birmingham from every Commonwealth nation so it's very diverse and vibrant with a lot happening in the city centre."

A tour of the planned village site and facilities was a key component of the visit, with work underway on the athlete's village and plans advanced for a new aquatic centre and upgrades to the athletics venue at Alexander Stadium that will see capacity increase from 12,700 to more than 30,000 during Games time.

"There are some amazing facilities already there that are pretty much ready to go. They only need to build a couple of new things" Thomas said.

Mahon said the village is always a key focus for all teams, as the home-away-from-home for the athletes, but also the operational nerve centre for every team.

"The village site is completely levelled, they've started that. It's going to be a smaller village than the Gold Coast and with the new sports coming in beds will be tight and so that's something we are working on."

To celebrate the three years to go, a community festival of sport, culture and food – the Commonwealth Social – was held with thousands of residents coming together to celebrate the countdown to the Games. The Games logo was also unveiled by the Birmingham 2022 Organising Committee.

The next phase for the is to build out the plans following confirmation of the team final venues, qualifying systems and procedures that will determine final athlete numbers in each sport.

BIRMINGHAM 2022 COMMONWEALTH GAMES SPORTS PROGRAM

To be staged from 27th July to 7th August 2022, the Birmingham 2022 Commonwealth Games will feature 19 sports across 12 days of sporting and cultural festivities.

Games organisers announced the addition of women's T20 cricket, beach volleyball and Para-table tennis to the list of existing sports.

The 2022 Games program will eclipse the Gold Coast as the largest ever female and para sport programs in Games history. It will mark the first time in history that a major multi-sport event will feature more women's than men's medal events, with 135 compared to 133. There are currently seven mixed events, with the confirmed event programme to be announced in 2020.

Commonwealth Games Australia is planning to send one of its largest teams to ever compete in an away Commonwealth Games campaign. It's anticipated that in excess of 400 athletes will represent Australia.

Australia was represented by 473 athletes on the Gold Coast with the team topping the medal tally with 80 gold, 59 silver and 59 bronze medals.

The Birmingham 2022 Commonwealth Games Sports Program will include:



ATHLETICS & PARA-ATHLETICS



BADMINTON



BASKETBALL 3x3 & WHEELCHAIR BASKETBALL 3x3



BEACH VOLLEYBALL



BOXING



CRICKET



CYCLING (mountain, road and track) & PARA-TRACK CYCLING



DIVING



GYMNASTICS (artistic and rhythmic)



HOCKEY



JUDO



LAWN BOWLS & PARA-BOWLS



NETBALL



RUGBY SEVENS



SQUASH



SWIMMING & PARA-SWIMMING



TABLE TENNIS & PARA-TABLE TENNIS



TRIATHLON & PARA-TRIATHLON



WEIGHTLIFTING



PARA-POWERLIFTING



WRESTLING

TEAM PERFORMANCE

Commonwealth Games Australia to provide \$13 million funding for Australian athletes

Commonwealth Games sports and athletes will benefit from a \$13 million funding package from Commonwealth Games Australia to assist with preparations for the 2022 Commonwealth Games in Birmingham.

The funding from Commonwealth Games Australia is a direct legacy for Commonwealth Games sports and athletes of hosting the 2018 - Gold Coast 2018 Commonwealth Games.

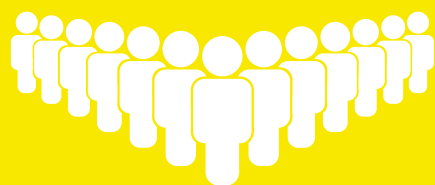


\$11 MILLION

INITIATIVES CGA BELIEVES WILL CONTRIBUTE TO TOPPING MEDAL TALLY IN BIRMINGHAM

\$2 MILLION

2021/2022 - DIRECT ATHLETE SUPPORT



CGA Funding Support for 2018/2019 & 2019/2020

SPORT	FUNDING ALLOCATION
Athletics	\$ 448,250
Badminton	\$ 151,140
Basketball (3x3)	\$ 337,360
Boxing	\$ 245,000
Cycling	\$ 445,000
Diving	\$ 162,202
Gymnastics	\$ 274,000
Hockey	\$ 193,500
Judo	\$ 150,000
Lawn Bowls	\$ 273,600
Netball	\$ 120,000
Rugby 7's	\$ 220,000
Squash	\$ 187,500
Swimming	\$ 362,000
Table Tennis	\$ 176,950
Triathlon	\$ 191,000
Weightlifting	\$ 126,000
Wrestling	\$ 91,498
TOTAL PROJECTS	\$ 4,155,000
Kurt Fearnley Scholarships	\$ 25,000
Contingency	\$ 320,000
TOTAL FUNDING BUDGET	\$ 4,500,000



KURT FEARNLEY SCHOLARSHIPS

Five young Para-sport athletes will benefit from mentoring by one of Australian sport's most admired athletes as recipients of the first Kurt Fearnley Scholarships.

Commonwealth Games Australia (CGA) and the Carbine Club of NSW have joined forces to create the scholarship program targeting talented individual Para-sport athletes in NSW. The initiative receives program support from NSWIS and is also fully endorsed by Paralympics Australia.

Kurt Fearnley Scholarship recipients will receive financial support up to \$4375 per annum based on their individual requirements, NSWIS program support up to \$1000 including assistance with performance planning and access to NSWIS facilities, and most importantly for many, mentorship from the dual Commonwealth Games and three-time Paralympic gold medallist.



Inaugural Kurt Fearnley Scholarship recipients:

ATHLETE	AGE	SPORT	ACHIEVEMENTS
Luke Bailey	21	Athletics	T54 wheelchair athlete in events from 100m to 1500m Luke is coached by Wheelies super coach Andrew Dawes. Luke is currently ranked 2nd in Australia in the T54 100m.
Ricky Betar	15	Swimming	A versatile competitor, Ricky competes in the 100m backstroke and butterfly, 200m freestyle and 200m individual medley events for athletes with an intellectual disability. He has set a string of national records in his class in the past twelve months and won 7 gold medals at the 2018 Australian Age Championships.
Aimee Fisher	17	Athletics	Aimee is also coached by Andrew Dawes in Newcastle, Kurt's hometown, and competes in the 100m, 200m and 400m T54 wheelchair events. She is the current NSW T54 100m NSW All Schools champion.
Jasmine Greenwood	14	Swimming	Identified as podium ready, Jasmine swam in the 100m breaststroke SB9 and 200m individual medley SM10 events at the Gold Coast Commonwealth Games, finishing 5th in both events.
Alissa Jordaen	15	Athletics	Alissa competes in the 100-400m events as well as the long jump. She has competed at the World Para-Junior championships and is currently ranked No.1 in the junior world rankings over 400m and won the gold medal in the long jump at the Para-Junior world titles in 2017.

TEAM PERFORMANCE

Australia has participated in all six Commonwealth Youth Games and we now look forward to accelerating our planning towards the seventh edition in 2021 in Port of Spain.

TRINIDAD & TOBAGO 2021 COMMONWEALTH YOUTH GAMES

Trinidad and Tobago will host the 2021 Commonwealth Youth Games after they were selected as the host city of the seventh edition of the multi-sport event by the Commonwealth Games Federation.

Trinidad and Tobago follows the Bahamas hosting a successful Games in 2017 and continues the CGF's commitment to small and island states.

To be held from 1-7 August 2021 the sports and events program is still to be confirmed. The bid included aquatics, beach volleyball, boxing, cycling, netball, tennis and track and field.

Participation in the Commonwealth Youth Games is a vital part of CGA's commitment to young and developing athletes. Seventy-five emerging Australian athletes represented Australia in the Bahamas in 2017 with flag bearer and dual gold medallist Riley Day (athletics) and teammates Bendere Oboya and Keely Small going on to compete in the senior athletics team on the Gold Coast.

To date 84 athletes have graduated from the Youth Games to the Commonwealth Games since the first edition in 2000.

In 2017 Australia competed in seven sports - athletics, beach volleyball, boxing, road cycling, judo, rugby 7's and swimming. Australia finished second on the medal tally behind England, with 14 gold, 14 silver, 11 bronze for a total of 39 medals.



Commonwealth Youth Games

EDITION	YEAR	HOST	NATIONS	COMPETITORS	SPORTS	LEADING NATION
I	2000	Edinburgh, Scotland	15	773	8	England
II	2004	Bendigo, Australia	22	980	10	Australia
III	2008	Pune, India	71	1220	9	India
IV	2011	Isle of Man, Isle of Man	64	811	7	England
V	2015	Apia, Samoa	65	870	9	Australia
VI	2017	Nassau, The Bahamas	63	1049	9	England
VII	2021	Port of Spain, Trinidad and Tobago				

AUSTRALIA AT THE COMMONWEALTH GAMES

YEAR AND CITY	DATES	ATHLETES	OFFICIALS
1911 London	12 May	7	1
1930 Hamilton	16 - 23 August	9	2
1934 London	4 - 11 August	17	2
1938 Sydney	5 - 12 February	158	11
1950 Auckland	4 - 11 February	148	20
1954 Vancouver	30 July - 7 August	78	13
1958 Cardiff	18 - 26 July	105	14
1962 Perth	22 November - 1 December	208	30
1966 Kingston	4 - 13 August	101	23
1970 Edinburgh	16 - 25 July	107	25
1974 Christchurch	24 January - 2 February	168	34
1978 Edmonton	3 - 12 August	148	42
1982 Brisbane	30 September - 9 October	208	54
1986 Edinburgh	24 July - 2 August	235	69
1990 Auckland	24 January - 3 February	247	68
1994 Victoria	18 - 28 August	241	92
1998 Kuala Lumpur	11 - 21 September	311	130
2002 Manchester	25 July - 4 August	355	151
2006 Melbourne	15 - 26 March	425	168
2010 Delhi	3 - 14 October	368	179
2014 Glasgow	23 July - 3 August	409	184
2018 Gold Coast	4 - 15 April	473	283
		4526	1595

G	S	B	TOTAL	OPENING CEREMONY FLAG BEARER	CHEF DE MISSION/ GENERAL MANAGER
2	2	4	8		Richard Coombes
3	4	1	8	Bobby Pearce	Hugh Weir
8	4	2	14	Noel Ryan	Herbert Maxwell
25	19	22	66	Dunc Gray	Wilfred Kent Hughes
34	27	19	80	Mervyn Wood	Harold Wilkes
20	11	17	48	Dick Garrard	Jim Eve
27	22	17	66	Ivan Lund	Jim Eve
38	36	31	105	Tony Madigan	Edgar Tanner
23	28	22	73	David Dickson	Bill Young
36	24	22	82	Pam Kilborn	Arthur Tunstall
29	28	25	82	Michael Wenden	Bill Young
24	33	27	84	Sal Sansonetti, Remo Sansonetti	Les Martyn
39	39	29	107	Rick Mitchell	Jim Barry
40	46	35	121	Michael Turtur	Arthur Tunstall
52	54	56	162	Lisa Curry-Kenny	Arthur Tunstall
87	52	42	181	Ian Hale	Arthur Tunstall
80	61	57	198	Kieren Perkins	Don Stockins
82	62	63	207	Damian Brown	Don Stockins
84	69	68	221	Jane Saville	John Devitt
74	56	49	179	Sharelle McMahon	Steve Moneghetti
49	42	46	137	Anna Meares	Steve Moneghetti
80	59	59	198	Mark Knowles	Steve Moneghetti
939	778	713	2427		

STATE DIVISIONS

As the year after a Games, there has been limited activity in CGA's State Divisions. Two face-to-face State Division meetings were held in the past year, in association with each Member Forum. These meetings provide the opportunity for State Divisions to discuss their goals and plans with CGA to ensure a collaborative approach in promoting and supporting the Commonwealth Games movement.

In the past year, the NSW Division has continued its athlete grants program, offering \$1,000 grants to one female and one male athlete from each of the sports on the Birmingham 2022 Commonwealth Games program. The grants provide financial assistance for young 'up and coming' NSW athletes. It is aimed toward athletes who have not received significant funding from other peak bodies or from individual sponsorships.

The SA Division assisted with the annual Premier's dinner in August 2018, raising funds toward the Commonwealth Games, Olympic and Paralympic Australian teams. CGA is appreciative of the \$25,000 received from this fundraising effort in the 2018/19 year.

In September 2018, the WA Division ran a very successful 'Champions to Country' tour to provide the East Kimberley community an opportunity to be inspired by high profile role models. One of the main objectives is to provide inspiration to the regional youth on issues of healthy lifestyle, leadership, respect, motivation to achieve goals and team work through sharing sporting experiences. Over four days, four athletes travelled 1,200km through the East Kimberley visiting six remote towns sharing their stories. The athletes spoke in schools, facilitated

sporting clinics and participated in community events. The WA Division is indebted to 2018 Commonwealth Games athletics bronze medallist Nina Kennedy for her participation in the tour.

In May 2019, CGA commissioned Blackhall & Pearl to undertake a review of State operations in order to gain a more thorough understanding of the current operations and capacity of the six State Divisions and provide recommendations on the optimal state delivery model going forward in order to achieve CGA's strategic priorities. The review is progressing with recommendations to be discussed by the CGA Board at its October 2019 meeting.



MARKETING, COMMUNICATIONS AND COMMUNITY



The reporting year has been a period of change for the marketing and communications function within Commonwealth Games Australia.

The post Games period allowed for a period of consolidation of staff, whose contracts concluded at the completion of the Gold Coast 2018 Commonwealth Games and we also farewelled General Manager, Marketing and Communications, Jonathon Monasso.

Long-time CGA contractors Jump Media & Marketing, led by three-time Commonwealth Games representative David Culbert, assumed responsibilities for the communications function during 2019.

GOLD COAST 2018 ANNIVERSARY AND COMMEMORATIVE BOOK

To celebrate the one-year anniversary of the Gold Coast 2018 Commonwealth Games, CGA commissioned a commemorative book as a lasting memento of the Games for all 756 athletes and team officials.

'Greater Together' included a pictorial summary of the Games and also the results of every Australian athlete.

The one-year anniversary date was celebrated with a range of activities on the Gold Coast and also by a digital look-back at the Games on CGA's social media, celebrating a range of events and performances during each day of the Games period.

BOROBİ RETURNS

Borobi, the much-loved Gold Coast 2018 Commonwealth Games mascot, has returned as an animated Indigenous language champion.

Announced in conjunction with the one-year anniversary activities, Borobi will help Yugambeh Museum teach South East Queensland primary school children Indigenous language.

With the agreement of the Commonwealth Games Federation and Commonwealth Games Australia, Borobi has been incorporated in the Yugambeh Online Language program which has run in more than 18 schools and 36 early education centres in South-East Queensland.

In addition, Dame Louise Martin DBE and David Grevemberg CBE from the Commonwealth Games Federation announced Borobi's very own annual event, Borobi Day. This inaugural event was celebrated on Friday 31st May, 2019.



COMMONWEALTH GAMES FEDERATION UPDATE



commonwealth
sport

TRANSFORMATION 2022 REFRESH

Formally unveiled at the CGF General Assembly in Rwanda in August 2019, Transformation 2022 is the Commonwealth Sport Movement's Strategic Plan from 2015-2022, with the refresh covering the period from 2019-2022 following the first four-year phase.

The plan follows detailed member consultation as part of the CGF's Regional Meeting Programme which commenced following the conclusion of the Gold Coast 2018 Commonwealth Games.

The refresh commits the movement to focusing on delivering inspirational sporting moments, nurturing a powerful sporting movement and activating transformational partnership.

It also establishes a new strategic priority focusing on the Movement's ambition to 'Realise Collective Impact' – focused on athletes and sport for social change – a defining differentiator for the Commonwealth Sport Movement.

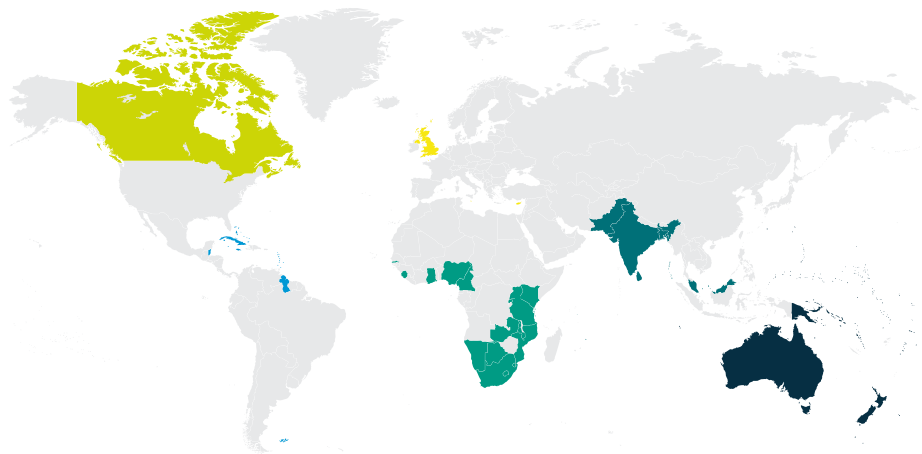
This aims to empower and equip athletes as agents of change and advocates for integrity; provide support and opportunities for CGAs; contribute to truth, reconciliation and relief programmes and strengthen the contribution of sport in Commonwealth Cities. This new strategic priority also includes the future formation of the Commonwealth Sport Foundation.

To complement the Transformation 2022 Refresh, the new CGF Brand and Logo was formally showcased for the very first time to delegates at the CGF General Assembly in Rwanda.

It reflects a bold, forward looking approach that underpins the CGF's values of Humanity, Equality and Destiny, the collective work of the six regions and the vision of the Movement.

THE COMMONWEALTH BY THE NUMBERS

ALTHOUGH THERE ARE 53 COMMONWEALTH COUNTRIES, THERE ARE 71 COMMONWEALTH GAMES ASSOCIATIONS THAT CAN ENTER A TEAM IN THE COMMONWEALTH GAMES. THIS IS BECAUSE SOME COMMONWEALTH COUNTRIES HAVE MORE THAN ONE CGA.



POPULATION OF THE
COMMONWEALTH

2,328,000,000



NATIONS AND TERRITORIES
OF THE COMMONWEALTH

71

TOTAL POPULATION PER REGION



21.89%

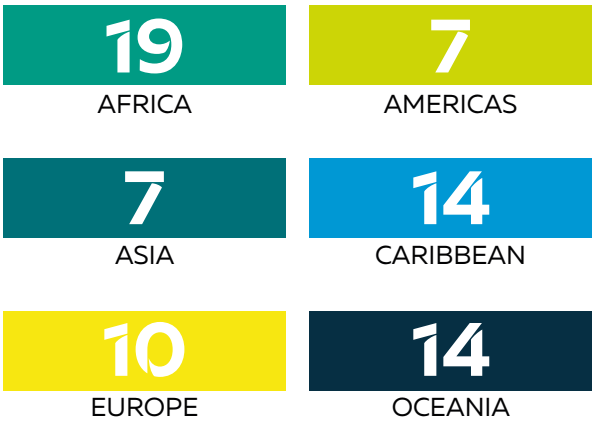
1.65%

71.84%

0.2%

2.81%

1.61%



POPULATION BREAKDOWN



33% COMMONWEALTH

67% REST OF THE WORLD

LAND AREA BREAKDOWN



21% COMMONWEALTH

79% REST OF THE WORLD



CORPORATE GOVERNANCE

There has been considerable activity around corporate governance for CGA since the last annual report with governance being a strong focus of the strategic pillar 'Leading the Way'.

DI O'NEILL
General Manager, Corporate

GOVERNANCE REVIEW

In 2017, the former Board of Management of the Australian Commonwealth Games Association Incorporated (ACGA) formed a Governance Review sub-committee to undertake the governance project identified in the 2016-2022 Strategic Plan. The sub-committee

reviewed the organisation's governance structure and systems and made recommendations to the Board regarding proposed changes to align with leading practice.

In response to this review, a number of changes were implemented during the past year to enhance corporate governance and transition toward industry best practice. At a Special General Meeting in August 2018, the Members of the ACGA approved a new constitution for a Company Limited by Guarantee called Commonwealth Games Australia Limited (CGA). Approved as a special resolution, the new constitution then came into effect from 17 November 2018, at the

Annual General Meeting (AGM). The key governance changes enshrined in the new constitution were:

- Basis of incorporation changed from an Incorporated Association to a Company Limited by Guarantee under the *Corporations Act 2001* (Cth);
- A restructure of the Board of Management;
- Establishment of a Nominations Committee;
- Establishment of a Members' forum at least once per year; and
- Creation of a new class of non-voting members, being Associate Members.

BOARD OF DIRECTORS

The new Board of CGA comprises seven elected Directors and up to two appointed Directors. Initial Director terms are four, two or one year to enable the commencement of Director rotations.

The elected Director positions were contested at the AGM in November 2018 and voted for by the Members, with the successful candidates pictured on the right.

* Following a recruitment campaign, the Nominations & Remuneration Committee recommended one appointed Director for the Board and the Board appointed Jayne Ferguson as an Elected Director, commencing from 1 July 2019 for one year.



All CGA Directors are also Directors of the Australian Commonwealth Games Foundation Ltd which is trustee for the Australian Commonwealth Games Foundation

Trust that manages and invests assets of approximately \$70M. Director biographical information is available in the Directors' Report of the Financial Statements.

COMMITTEES OF THE BOARD

During the reporting period, two Committees of the Board have been in operation, being the Finance & Audit Committee and Nominations & Remuneration Committee. All committee positions are approved by the Board.

FINANCE & AUDIT COMMITTEE

The Finance & Audit Committee was first formed in June 2016. It assists the Board to fulfil its oversight responsibilities for:

- preparation, integrity and monitoring of CGA's financial accounts, statements and budget;
- internal controls, policies and procedures that CGA uses to identify and manage financial risks;
- insurance and other risk mitigation activities;
- qualifications, independence, engagement, fees and performance of CGA's external Auditor;
- identification and monitoring of organisation risk within an appropriate risk management framework; and
- compliance with legal, regulatory requirements and policies.

A Strategic Risk Profile and Risk Register was adopted by the Board in 2017 and is reviewed and discussed at every Finance & Audit Committee meeting. It is also a standing agenda item at every Board meeting.

A legal compliance checklist has been developed to ensure ongoing adherence to the *Corporations Act 2001* (Cth) and other ASIC requirements.

Finance & Audit Committee meetings held during the period 1 July 2018 to 30 June 2019 are as follows:

Member	Position	Number eligible to attend	Number attended
David Mandel	Director Chair	3	3
Grant Harrison	Director Member	3	3
Sally Freeman	Independent Member Partner - KPMG	3	3
David Ferrier	Independent Member Forensic accountant and CEO	3	3

CEO Craig Phillips and General Manager Corporate Di O'Neill also attend each Finance & Audit Committee meeting but do not vote.

CORPORATE GOVERNANCE (cont)

NOMINATIONS & REMUNERATION COMMITTEE

A Nominations Committee was first established in August 2018 in a transitional capacity to assist with the change in governance structure and oversee the candidate nomination and election processes at the November 2018 AGM.

On completion of the AGM, the new Board of CGA endorsed the continuance of the Committee and renamed it the Nominations & Remuneration Committee. The former President of ACGA retired from the Committee and new Director Leeanne Grantham was appointed as Chair of the Committee, with Ben Houston also joining the Committee.

The Committee assists the Board to fulfil its oversight responsibilities relating to the identification and selection of individuals to be appointed to the Board as appointed Directors or under a casual vacancy. It also manages the CEO’s performance appraisal, reviews CEO and Director remuneration and oversees the Board’s overall composition and succession planning.

Nominations and Renumeration Committee meetings held during the period 1 July 2018 to 30 June 2019 are as follows:

Member	Position	Number eligible to attend	Number attended
Sam Coffa	President – Board of Management Chair (until 7 December 2018) of Transitional Nominations Committee	3	3
Leeanne Grantham	Vice President Director Chair (from 7 December 2018) of Nominations & Remuneration Committee	2	2
Noeleen Dix	Independent Member – Transitional Nominations Committee & Nominations & Remuneration Committee	5	5
Glenn Tasker	Independent Member – Transitional Nominations Committee & Nominations & Remuneration Committee	5	5
Ben Houston	President Director Member – Nominations & Remuneration Committee (from 7 December 2018)	2	1

CEO Craig Phillips and General Manager Corporate Di O'Neill also attend each Nominations and Remuneration Committee meeting but do not vote.

The most recent meeting of the Committee was held in June 2019 at which a recommendation was made to the Board for an appointed Director.

Sadly, Glenn Tasker has since passed away. CGA is deeply indebted to Glenn for his service and wise counsel. A new Committee member has not yet been appointed.

GOVERNANCE REVIEW SUB-COMMITTEE

The last meeting of the Governance Review sub-committee was held in June 2018 prior to the Special

General Meeting in August 2018 where the new constitution was adopted. As such, it has since been discontinued and did not operate during this reporting period.

ADVISORY GROUPS

Athlete Advisory Group

The Athlete Advisory Group (AAG) was endorsed by the Board in early 2019 so that a group of athletes could come together to provide input and feedback to assist in Games planning, alumni engagement and CGA's role in supporting athletes in general.

Members of the AAG are as follows:

Karen Murphy (Lawn Bowls) – Co Chair
 Matt Levy (Para Swimming) – Co Chair
 Dane Bird-Smith (Athletics)
 Anja Stridsman (Boxing)
 Kaarle McCulloch (Cycling)
 Rachel Bugg (Diving)
 Lauren Mitchell (Gymnastics)
 Brooke Peris (Hockey)
 Shannon Parry (Rugby 7's)
 David Palmer (Squash)
 Dan Wilson (Triathlon)
 The first meeting of the AAG was held on 3 May, 2019 in Sydney.

Medical & Sport Science Advisory Group

The Medical & Sport Science Advisory Group (MSSAG) was endorsed by the Board in early 2019 as an expert panel of sport physicians, sport scientists and high performance personnel to oversee focussed, applied and performance impacting sport science, technology and medical services for Australia’s Commonwealth and Youth Games teams, delivered ethically with a strong emphasis on athlete well-being.

The members of the MSSAG are:

Healthcare

Dr Grace Bryant OAM – Chair
 Keren Faulkner
 Dr Peter Harcourt
 Steven Hawkins

Performance

Kristine Dun
 Danielle Formosa
 Julian Jones
 Jessica Stephens

Technology

Mitchell Mooney

Management

Clare Prideaux

The MSSAG held its first meeting outside the reporting period (October 2019).

BY-LAWS, POLICIES AND CHARTERS

As part of the Governance review project, all By-Laws and policies were reviewed and new By-laws and policies were introduced as necessary. The following are in place:

By-Laws

Anti-Doping
 Commercial Activities
 Ethical Behaviour
 Grievance & Discipline

Policies

Whistleblower
 Privacy
 Delegations
 Credit Card
 Travel

Charters are in place for each Committee of the Board and Advisory group.



COMMONWEALTH
GAMES AUSTRALIA
ANNUAL REPORT 2019

FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2019

COMMONWEALTH GAMES AUSTRALIA LIMITED
ACN 629 915 448



REPORT BY THE DIRECTORS

The Directors submit their report on the financial statements of Commonwealth Games Australia Limited (the Company) for the year ended 30 June 2019.

As per Australian Securities and Investment Commission (ASIC) Instrument 19-0554, relief has been granted for the Company to produce its financial report for the year to 30 June 2019 as if its financial year commenced on 1 July 2018, not on the day of its incorporation under the *Corporations Act 2001* (9 November 2018). This report therefore incorporates the financial results of the former Australian Commonwealth Games Association Incorporated from 1 July to 8 November 2018 and Commonwealth Games Australia Limited from 9 November 2018 to 30 June 2019 to present a full year report.

DIRECTORS

The final meeting of the Australian Commonwealth Games Association Incorporated (ACGA) Board of Management was held on 16 November 2018 in Melbourne and was attended by:

Mr Salvatore (Sam) Coffa AM
(President)
Mrs Geraldine Brown OAM (Vice President)
Mr Michael Victor OAM (Vice President)
Mr Craig Phillips (Chief Executive Officer)
Mrs Anne Lord OAM (Athletics)
Mr Paul Maley (Basketball)
Mr Derek O'Leary (Badminton)
Mr Garry Moore (Boxing)
Mrs Leeanne Grantham (Cycling)
Mr Grant Harrison (Gymnastics)
Mr Ben Hartung (Hockey)
Mr Alex Vallentine (Judo)
Mr Neil Dalrymple (Lawn Bowls)
Ms Marne Fechner (Netball)
Mr Simon Rabbitt (Rugby)
Mr David Mandel (Squash)
Mr Scott Houston (Table Tennis)
Mr Ben Houston (Triathlon)
Mr Lynden Jones (Weightlifting)
Mr John Saul (Wrestling)

ACGA transitioned to a company limited by guarantee and was registered with ASIC on 9 November 2018. The first Directors of the Company were Mr Salvatore (Sam) Coffa AM, Mrs Geraldine Brown OAM and Mr Michael Victor OAM, with Mr Craig Phillips as Company Secretary.

On 17 November 2018, Commonwealth Games Australia Limited was formally constituted at its first Annual General Meeting. The following Directors were elected by the Members at this meeting (in place of the aforementioned) and remained Directors of the Company as at 30 June 2019:

Mr Ben Houston President
Mrs Leeanne Grantham Vice-President
Mr Darryl Clout Director
Ms Marlene Elliott Director
Mr Grant Harrison Director
Mr David Mandel Director
Mr Stephen Moneghetti AM Director

Mr Craig Phillips and Ms Dianne O'Neill were appointed as joint Company Secretaries by the Directors on 7 December 2018.

Two appointed Director positions remained vacant as at 30 June 2019. Mrs Jayne Ferguson was appointed by the Board to one of these positions, effective 1 July 2019.

DIRECTOR INFORMATION

The names, roles and other current positions of the Directors of the Company as at 30 June 2019 are set out below:

Mr Ben Houston LLB (Hons)
President and Director
(4 year term to 2022)

Other current positions:

Chief Executive Officer – Australian Sailing
.....
President – Australian Commonwealth Games Foundation
.....
Member – Commonwealth Games Australia Nominations & Remuneration Committee
.....
Member – National Sports Tribunal Advisory Group
.....
Member – 2019 Commonwealth Games Federation Election panel
.....

Mrs Leeanne Grantham
Vice President and Director
(4 year term to 2022)

Other current positions:

Chair – Commonwealth Games Australia Nominations & Remuneration Committee
.....
Director – Australian Commonwealth Games Foundation
.....
Director – Cycling Australia
.....
Director – Disability Sports Australia
.....
Director – Netball South Australia
.....
Chairperson – Cycling Australia High Performance Group
.....
Executive Member – UCI Women's Commission
.....

Mr Darryl Clout
Director
(1 year term to November 2019)

Other current positions:

Director – Australian Commonwealth Games Foundation
.....
President – Bowls Australia
.....
Director – Blacktown Venue Management Inc.
.....
Board Member – Hunter Academy of Sport
.....

Ms Marlene Elliott GAICD
Director
(2 year term to 2020)

Other current positions:

Principal – Solutions by ME
.....
Director – Australian Commonwealth Games Foundation
.....
Non-Executive Director – Netball Victoria
.....
Associate Director – VUCA Trusted Advisors
.....
Member – Advisory Board Dovetail Social Enterprises
.....

Mrs Jayne Ferguson
Appointed Director
(1 year term from 1 July 2019)

Other current positions:

Director – Australian Commonwealth Games Foundation
.....
Consultant – EDIT'D
.....
Member Media Advisory Board – Thomas Kelly Foundation
.....
Member Business Advisory Board – EmpoWEr
.....

REPORT BY THE DIRECTORS (cont)

Mr Grant Harrison BBus Director (1 year term to November 2019)

Other current positions:

Director – Australian Commonwealth Games Foundation
.....
Member – Investment Committee Australian Commonwealth Games Foundation
.....
Member – Commonwealth Games Australia Finance & Audit Committee
.....
Vice President – Commonwealth Games Australia South Australia Division
.....
Chair – Gymnastics Australia Awards Committee
.....
Director – Thoroughbred Racing South Australia
.....
Member – Gymnastics South Australia Audit and Governance Committee
.....
Member – Liquor Industry Golf Club of South Australia Committee
.....
Member – SA Team Appeal Committee
.....
Member – Table Tennis Australia Nominations Committee
.....

Mr David Mandel BSc Chem, CIMA GAICD Director (2 year term to 2020)

Other current positions:

Director – Australian Commonwealth Games Foundation
.....
Chair – Finance & Audit Committee Commonwealth Games Australia
.....
Member – Investment Committee Australian Commonwealth Games Foundation
.....
President and Non-Executive Director – Squash Australia
.....
Non-Executive Director – Royal Children's Hospital
.....
Chair – Audit & Risk Committee Royal Children's Hospital
.....
Member – Finance Committee Royal Children's Hospital
.....
Non-Executive Director – Health & Patient Services Pty Ltd
.....
Vice Chairman – ANDAAT Foundation
.....
Non-Executive Director and Chairman – CT Technology trading as Oculo
.....
Trustee – Caulfield Racecourse Reserve Trust
.....
Chair – Finance, Audit & Risk Committee Caulfield Racecourse Reserve Trust
.....

Mr Stephen Moneghetti AM Director (4 year term to 2022)

Other current positions:

Director – Australian Commonwealth Games Foundation
.....
Deputy Chair – Sport Australia
.....
Vice President – Victorian Olympic Council
.....
Race Director & Committee – Run for the Kids
.....
Chef de Mission – Australian Commonwealth Games Team – 2010, 2014 and 2018
.....

MEETINGS

The number of meetings of the Directors of the Company held since its incorporation up until 30 June 2019 were attended as follows:

Name	Position	Number eligible to attend	Number attended
Mr Ben Houston	President, Director	4	4
Mrs Leeanne Grantham	Vice President, Director	4	4
Mr Darryl Clout	Director	4	4
Ms Marlene Elliott	Director	4	4
Mr Grant Harrison	Director	4	4
Mr David Mandel	Director	4	4
Mr Stephen Moneghetti AM	Director	4	4
Mrs Jayne Ferguson	Appointed Director	0	0

REMUNERATION

This table below reports the number of "Key Management Personnel" (KMP) who received remuneration in each specified band during the reporting period. KMP is defined as senior executives with authority and responsibility for planning, directing and controlling the activities of the Company, either directly or indirectly. This definition incorporates the CEO and General Managers.

Remuneration is defined as gross salary payments, superannuation and bonuses. However, no bonuses were paid during 2018/19.

	2018/19	2017/18
\$150,000 +	1	1
\$100,000 - \$149,999	2	3

Following a review of Non-Executive Director remuneration by the Nominations & Remuneration Committee in early 2019, an independent remuneration benchmarking report was commissioned and a recommendation was approved by the Board to remunerate all Directors of the Company. The President will receive \$30,000 per year and each other Director will receive \$10,000 per year.

This remuneration reflects current not-for-profit industry standards as outlined in the independent benchmarking report and recognises the responsibilities of the Directors for the new Company Limited by Guarantee under the *Corporations Act 2001*. It also acknowledges the expertise and experience of each Director and the time commitment expected.

REPORT BY THE DIRECTORS (cont)

ACTIVITIES

The principal activity of Commonwealth Games Australia Limited during the course of the financial year was the promotion and promulgation of the Commonwealth Games Movement.

Commonwealth Games Australia Limited is the primary beneficiary of the Australian Commonwealth Games Foundation Trust.

No significant change in the nature of this activity occurred during the year.

RESULTS

The profit from operations after income tax expense for the year ended 30 June 2019 was \$2,694,286 (2018: \$2,256,419).

FINANCIAL STATEMENTS

In the opinion of the Directors of the Company, the accompanying Financial Statements present fairly the income and expenditure of Commonwealth Games Australia Limited for the year ended 30 June 2019 and of the assets and liabilities as at 30 June 2019.



Ben Houston
President



Craig Phillips
Company Secretary

Signed at: Melbourne

Dated: 10 October 2019



Auditor's Independence Declaration

As lead auditor for the audit of Commonwealth Games Australia Limited for the year ended 30 June 2019, I declare that to the best of my knowledge and belief, there have been:

- (a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) no contraventions of any applicable code of professional conduct in relation to the audit.



Andrew Barlow
Partner
PricewaterhouseCoopers

Melbourne
10 October 2019

PricewaterhouseCoopers, ABN 52 780 433 757
2 Riverside Quay, SOUTHBANK VIC 3006, GPO Box 1331, MELBOURNE VIC 3001
T: 61 3 8603 1000, F: 61 3 8603 1999, www.pwc.com.au

Liability limited by a scheme approved under Professional Standards Legislation.

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2019

	NOTE	2019 \$	2018 \$
REVENUES	3	6,946,179	15,686,267
EXPENSES			
Program Expenses			
NextGen grants		(281,600)	(673,000)
Team preparation grants		(1,936,876)	(3,376,926)
2018 Gold Coast Games Support & Servicing		(10,460)	(197,525)
2017 Bahamas Youth Commonwealth Games Expenses		-	(635,023)
2018 Gold Coast Games Expenses		(46,380)	(6,231,595)
2022 Birmingham Games Expenses		(20,065)	-
2026 Candidature		(37,495)	-
Sub Total		(2,332,876)	(11,114,069)
Operational Expenses			
Finance and administrative		(122,848)	(89,576)
Depreciation and amortisation	4	(52,812)	(53,684)
Borrowing costs (bank charges)		(1,055)	(2,787)
Salaries, employee benefits and consultancy		(1,173,521)	(1,478,114)
Occupancy		(142,253)	(141,266)
General office		(86,404)	(92,943)
Board and AGM		(193,272)	(156,082)
Travel		(57,964)	(73,862)
Marketing, PR and hospitality		(88,888)	(201,492)
Fundraising		-	(25,973)
Sub Total		(1,919,017)	(2,315,779)
TOTAL EXPENSES		(4,251,893)	(13,429,848)
PROFIT BEFORE INCOME TAX		2,694,286	2,256,419
Income tax expense		-	-
PROFIT AFTER INCOME TAX		2,694,286	2,256,419
OTHER COMPREHENSIVE INCOME			
Income tax on items of other comprehensive income		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR ATTRIBUTABLE TO THE MEMBERS		2,694,286	2,256,419

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2019

	NOTE	2019 \$	2018 \$
CURRENT ASSETS			
Cash and cash equivalents	5	1,035,457	1,977,844
Other financial assets	6	2,051,150	51,150
Trade and other receivables	7	1,417	484,620
Other current assets	8	2,463,197	1,317,364
TOTAL CURRENT ASSETS		5,551,221	3,830,978
NON CURRENT ASSETS			
Plant and equipment	9	118,745	170,444
Memorabilia and collectables		5,850	5,850
Intangible assets	10	-	-
Other financial assets	11	33,282,016	32,307,505
TOTAL NON CURRENT ASSETS		33,406,611	32,483,799
TOTAL ASSETS		38,957,832	36,314,777
CURRENT LIABILITIES			
Trade and other payables	12	177,646	221,742
Provisions	13	71,329	92,675
TOTAL CURRENT LIABILITIES		248,975	314,417
NON CURRENT LIABILITIES			
Provisions	13	31,601	17,390
TOTAL NON CURRENT LIABILITIES		31,601	17,390
TOTAL LIABILITIES		280,576	331,807
NET ASSETS		38,677,256	35,982,970
MEMBER FUNDS			
Accumulated Surplus	15	38,677,256	35,982,970
TOTAL MEMBERS' FUNDS		38,677,256	35,982,970

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2019

		ACCUMULATED SURPLUS	TOTAL
AT 1 JULY 2017		33,726,551	33,726,551
Profit for the year		2,256,419	2,256,419
AT 30 JUNE 2018		35,982,970	35,982,970
AT 1 JULY 2018		35,982,970	35,982,970
Profit for the year		2,694,286	2,694,286
AT 30 JUNE 2019		38,677,256	38,677,256



STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2019

	NOTE	2019 \$	2018 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		5,314,556	6,284,862
Payments to suppliers and employees		(4,306,586)	(11,993,016)
NET CASH FLOWS (USED IN)/GENERATED FROM OPERATING ACTIVITIES	14	1,007,970	(5,708,154)
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received		50,756	37,198
Purchase of plant and equipment		(1,113)	(23,243)
Sale of plant and equipment		-	-
Rollover and disposal/(acquisition) of term deposits		(2,000,000)	-
NET CASH FLOWS GENERATED FROM/(USED IN) INVESTING ACTIVITIES		(1,950,357)	13,955
CASH FLOWS FROM FINANCING ACTIVITIES			
Distributions received from Australian Commonwealth Games Foundation		-	5,000,000
NET CASH FLOWS FROM/(USED IN) FINANCING ACTIVITIES		-	5,000,000
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS		(942,387)	(694,199)
Cash and cash equivalents at beginning of year		1,977,844	2,672,043
Cash and cash equivalents at end of year	5	1,035,457	1,977,844

NOTES TO THE FINANCIAL STATEMENTS

1 CORPORATE INFORMATION

The financial report is for the entity Commonwealth Games Australia Limited (the company). Commonwealth Games Australia Limited is a Company Limited by Guarantee, incorporated and domiciled in Australia, at Level 2 180 Albert Road South Melbourne Victoria. The Australian Commonwealth Games Association Incorporated converted from an Incorporated Association to a company limited by guarantee (Commonwealth Games Australia Limited) on 9 November 2018.

The principal activity of the company during the course of the financial year was the promotion and promulgation of the Commonwealth Games Movement.

The company is a not-for-profit entity for the purpose of preparing the financial statements.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This note provides a list of all significant accounting policies adopted in the preparation of these financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated. The financial statements are for Commonwealth Games Australia Limited.

(A) BASIS OF PREPARATION

These special purpose financial statements have been prepared for the members and must not be used for any other purpose. The Directors of the company have determined that the accounting policies adopted are appropriate to meet their needs.

The financial report has been prepared on an accrual basis and based on historical cost. Cost is based on the fair values of the consideration given in exchange for assets. Unless otherwise indicated, all amounts are presented in Australian dollars.

(i) Going Concern

The financial report has been prepared on a going concern basis, which contemplates the continuity of normal business activity and the realisation of assets and the settlement of liabilities in the normal course of business. The company derived a surplus of \$2,694,286 for the year ending 30 June 2019 (2018: \$2,256,419). As at 30 June 2019 the company had cash assets of \$1,035,457 (2018: \$1,977,844) and a surplus of net assets of \$38,677,256 (2018: \$35,982,970). The Directors consider the going concern basis to be appropriate based upon the existing Foundation distribution receivable.

(ii) Historical Cost Convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of available-for-sale financial assets, financial assets and liabilities (including derivative instruments) at fair value through profit or loss, certain classes of property, plant and equipment and investment property.

(iii) Changes to Accounting Policies, Accounting Standards and interpretations

New or amended Accounting Standards and Interpretations adopted

The Company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance of the Company.

AASB9 Financial Instruments: AASB9 Financial Instruments replaces AASB139 Financial Instruments: Recognition and Measurement. It makes major changes to the previous guidance on the classification and measurement of financial assets and introduces an 'expected credit loss' model for impairment of financial assets.

For trade receivables under AASB9 the Group applies a simplified approach of recognising lifetime expected credit losses as these items do not have a significant financing component. Based on management's assessment, there was no material impact to the impairment allowance for trade receivables.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

AASB15 Revenue from Contracts with Customers:

AASB15 replaces AASB118 Revenue, AASB111 Construction Contracts and several revenue related interpretations as of 1 July 2018. There are no revenues recognised by Commonwealth Games Australia Limited that fall under AASB15, hence there is no impact upon adoption.

New accounting standard not yet effective

AASB16 Leases (effective application date for the Company 1 July 2019): AASB16 will result in almost all leases being recognised on the balance sheet, as the distinction between operating and finance leases has been removed. Under the new standard, an asset (the right-of-use leased item) and a financial liability to pay rentals are recognised. The only exceptions are short-term and low-value leases.

The Company has reviewed all of the leasing arrangements over the last year in light of new lease accounting rules in AASB16. The standard will affect primarily the accounting for the Company's operating leases.

Approach of adoption

The Company will apply the standard from its mandatory adoption date of 1 July 2019. The Company intends to apply the simplified transition approach and will not restate comparative amounts for the year prior to first adoption. Right-of-use assets for

property leases will be measured on transition as if the new rules had always been applied. All other right-of-use assets will be measured at the amount of the lease liability on adoption (adjusted for any prepaid or accrued lease expenses).

Impact of adoption

As at the reporting date, the Company had non-cancellable operating lease commitments of \$226,646 (refer to Note 16).

The Company expects an immaterial impact to net profit after tax as a result of adopting the new rules. The Company's activities as a lessor are not material and hence the Company does not expect any significant impact on the financial statements. However, some additional disclosures will be required from next year.

There are no other new Australian Accounting Standards or interpretations that have been issued but are not yet effective with an expected material impact on the Company's financial statements in the period of initial application.

(b) Statement of compliance

The Special purpose financial report complies with the recognition and measurement requirements of Australian Accounting Standards and the disclosure requirements to the extent described in Note 1.

(c) Cash and cash equivalents

Cash and short-term deposits in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less.

For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

(d) Trade and other receivables

Trade receivables, which generally have 30-90 day terms, are recognised and carried at original invoice amount less an allowance for any uncollectible amounts.

In accordance with IFRS 9, provisions for the bad and doubtful debts are based on the expected credit loss model. The 'simplified approach' is used with the expected loss allowance measured at an amount equal to the lifetime expected credit losses.

Receivables from related parties are recognised and carried at the nominal amount due. No interest is charged on related party receivables.

(E) PLANT AND EQUIPMENT

Plant and equipment is stated at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated on a straight-line basis over the estimated useful life of the assets as follows:

2019	2018
COMPUTER EQUIPMENT	
2 to 3 years	2 to 3 years
FIXTURE AND FITTINGS	
5 years	5 years
FURNITURE AND EQUIPMENT	
4 to 11 years	4 to 11 years

The assets' residual values, useful lives and amortisation methods are reviewed, and adjusted if appropriate, at each financial year end.

NOTES TO THE FINANCIAL STATEMENTS (cont)

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

(i) Impairment

The carrying values of plant and equipment are reviewed for impairment at each reporting date, with recoverable amount being estimated when events or changes in circumstances indicate that the carrying value may be impaired.

The recoverable amount of plant and equipment is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

For an asset that does not generate largely independent cash inflows, recoverable amount is determined for the cash-generating unit to which the asset belongs, unless the asset's value in use can be estimated to be close to its fair value.

An impairment exists when the carrying value of an asset or cash-generating units exceeds its estimated recoverable amount. The asset or cash-generating unit is then written down to its recoverable amount.

For plant and equipment, impairment losses are recognised in the statement of comprehensive income.

(ii) Derecognition and disposal

An item of plant and equipment is derecognised upon disposal or when no further future economic benefits are expected from its use or disposal.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

(F) TRADE AND OTHER PAYABLES

Trade payables and other payables are carried at amortised cost and represent liabilities for goods and services provided to the Company prior to the end of the financial year that are unpaid and arise when the Company becomes obliged to make future payments in respect of the purchase of these goods and services.

(G) PROVISIONS

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

The expense relating to any provision is presented in the statement of comprehensive income net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pretax rate that reflects the risks specific to the liability.

(H) EMPLOYEE LEAVE BENEFITS

(i) Wages, salaries, annual leave and sick leave

Liabilities for wages and salaries, including non-monetary benefits and annual leave are recognised in provisions in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled. Liabilities for non-accumulating sick leave are recognised when the leave is taken and are measured at the rates paid or payable.

(ii) Long service leave

The liability for long service leave is recognised in provisions and is measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service.

As per Victorian legislation, employees are entitled to eight and two thirds weeks long service leave after ten years of continuous service and 13 weeks of long service leave after 15 years of service.

(I) SUPERANNUATION

The Board contributes to individual employee superannuation schemes as nominated by each employee. Contributions on behalf of employees are based on a percentage of gross salary as per legislation.

The schemes provide for accumulation of contributions made on behalf of employees together with

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

income earned on accumulations and the Board is under no legal obligation to make up any shortfall in the schemes' ability to meet payments due to employees.

(J) REVENUE RECOGNITION

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the entity and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

Contributions

Contributions are recognised immediately as revenue once the Company gains control of the contribution, it is probable economic benefits will flow to the entity and the amount is reliably measured.

Fundraising Income

Fundraising income is recognised when there is reasonable assurance that the income will be received and all attaching conditions will be complied with.

Interest Income

Interest revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

Distributions

Revenue is recognised when the Company's right to receive the payment is established.

2018 Games marketing rights

The revenue from the sale of these marketing rights is recognised on a straight line basis over the period specified in the agreement. The agreement concluded on 31 December 2018.

(K) BORROWING COSTS

Borrowing costs are recognised as an expense when incurred.

(L) INCOME TAX

The Company is classified as a sports association under Income Tax Assessment Act 1997 section 50-45 and is therefore exempt from paying income tax.

Revenues, expenses and assets are recognised net of the amount of GST except:

- (i) when the GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- (ii) receivables and payables, which are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position. Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority are classified as operating cash flows.

(M) LEASES

Leases in which a significant portion of the risks and rewards of ownership are not transferred to the lessee are classified as operating leases (note 16). Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease.

(N) CRITICAL ESTIMATES, JUDGEMENTS AND ERRORS

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

There are no estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

NOTES TO THE FINANCIAL STATEMENTS (cont)

	2019 \$	2018 \$
3 REVENUE		
REVENUE		
Income distribution from ACGF	3,174,511	7,787,684
Interest income	71,986	29,455
Fundraising	25,000	1,525,818
Other income	12,206	43,480
Marketing rights – 2018 Gold Coast	3,662,476	6,299,830
TOTAL REVENUE FROM ACTIVITIES	6,946,179	15,686,267
4 DEPRECIATION AND AMORITISATION		
Depreciation of non current assets		
Office equipment	6,657	7,154
Computer equipment	10,043	10,652
Fixture and fittings	36,112	35,878
Motor vehicle	-	-
TOTAL DEPRECIATION OF NON CURRENT ASSETS	52,812	53,684
TOTAL DEPRECIATION EXPENSES	52,812	53,684
5 CASH AND CASH EQUIVALENTS		
Cash at bank and on hand	1,035,457	1,977,844
	1,035,457	1,977,844
6 OTHER FINANCIAL ASSETS		
Commercial Bills & Term Deposits	2,051,150	51,150
	2,051,150	51,150
7 TRADE AND OTHER RECEIVABLES (CURRENT)		
Trade debtors	1,417	484,620
	1,417	484,620

	2019 \$	2018 \$
8 OTHER CURRENT ASSETS		
Accrued interest	25,947	4,717
GST receivable	167,053	141,578
Prepaid Expenses	70,197	39,398
Accrued Income	-	2,624
GC2018 Marketing Rights Receivable	-	1,129,047
Amount owed from related party in next 12 months - Australia Commonwealth Games Foundation	2,200,000	-
	2,463,197	1,317,364
9 PLANT AND EQUIPMENT		
FIXTURE AND FITTINGS		
At cost	180,557	181,910
Accumulated depreciation	(82,945)	(48,185)
	97,612	133,725
COMPUTER EQUIPMENT		
At cost	86,469	94,974
Accumulated depreciation	(77,917)	(76,378)
	8,552	18,596
OFFICE EQUIPMENT		
At cost	35,498	37,449
Accumulated depreciation	(22,917)	(19,326)
	12,581	18,123
TOTAL PLANT AND EQUIPMENT		
Cost	302,524	314,333
Accumulated depreciation	(183,779)	(143,889)
TOTAL WRITTEN DOWN AMOUNT	118,745	170,444
10 INTANGIBLE ASSETS		
Trademarks	11,747	11,747
Accumulated amortisation	(11,747)	(11,747)
	-	-

NOTES TO THE FINANCIAL STATEMENTS (cont)

	2019 \$	2018 \$
11 OTHER FINANCIAL ASSETS (NON CURRENT)		
Amount owed from related party – Australian Commonwealth Games Foundation	33,282,016	32,307,505
12 TRADE AND OTHER PAYABLES		
Trade creditors	119,324	94,543
Trade and Other Payables	58,322	127,199
	177,646	221,742
13 PROVISIONS		
CURRENT		
Employee entitlements	71,329	92,675
NON CURRENT		
Employee entitlements	31,601	17,390
14 CASH FLOW INFORMATION		
Cash at the end of the financial year as shown in the statement of cash flow is reconciled to the related items in the statement of financial position is as follows		
Cash and cash equivalents	1,035,457	1,977,844
a) Reconciliation of cashflow from operations with surplus/(deficit)		
Profit for the Period	2,694,286	2,256,419
Depreciation and amortisation	52,812	53,684
Dividend and interest income	(71,986)	(29,455)
(Increase) in trade debtors	483,203	(476,293)
(Increase)/decrease in other operating assets	1,075,396	1,021,170
Increase in trade creditors	24,781	26,181
Increase in provision of tax liabilities	(7,365)	12,246
Increase in other operating liabilities	(61,511)	(831,411)
Increase in other financial assets owed	(3,174,511)	(7,878,684)
Increase in other provisions	(7,135)	46,989
Net Cash flow from operating activities	1,007,970	(5,708,154)
15 ACCUMULATED MEMBER FUNDS		
Balance at the beginning of year	35,982,970	33,726,551
Profit for the year	2,694,286	2,256,419
Balance at end of year	38,677,256	35,982,970

	2019 \$	2018 \$
16 COMMITMENTS		
Operating lease commitments		
Non-cancellable operating leases contracted for but not recognised in the financial statements		
Payable – minimum lease payments		
Not later than 12 months	82,186	
Between 12 months and 5 years	144,460	
Later than 5 years	-	
	226,646	
Other expenditure		
At 30 June 2019, Commonwealth Games Australia Limited had other expenditure commitments of \$2.4M (2018: \$281K) in respect of grant funding for Program Sports to be paid within the next 12 months, not yet recognised in the financial statements.		
17 REMUNERATION OF AUDITORS		
During the year the following fees were paid or payable for services provided by the auditor of the parent entity, its related practices and non-related audit firms:		
(a) PricewaterhouseCoopers Australia		
(i) Audit and other assurance services		
Audit and review of financial statements	43,000	41,172
Other assurance services		
Audit of regulatory returns	-	-
Due diligence services	-	-
Total remuneration for audit and other assurance services	43,000	41,172

18 EVENTS AFTER THE REPORTING PERIOD

There have been no significant events that have occurred subsequent to 30 June 2019

19 RELATED PARTIES

The AUSTRALIAN COMMONWEALTH GAMES FOUNDATION LIMITED is a company limited by guarantee and is the Trustee of the Australian Commonwealth Games Foundation. The Articles of Association of the AUSTRALIAN COMMONWEALTH GAMES FOUNDATION LIMITED prescribe that the members shall be the members of the Board of Commonwealth Games Australia Limited from time to time. The Articles of Association further prescribes that a member of the Board of Commonwealth Games Australia Limited on being and deemed to be admitted to the Board of Directors shall likewise be and be deemed to be appointed to be a Director and that the President of Commonwealth Games Australia Limited presides as Chair of the AUSTRALIAN COMMONWEALTH GAMES FOUNDATION LIMITED.

COMMONWEALTH GAMES AUSTRALIA LIMITED
Commonwealth Games Australia Limited is the primary beneficiary of the Australian Commonwealth Games Foundation Trust.

DIRECTORS' DECLARATION

As stated in note 2(a) to the financial statements, in the Directors' opinion, the company is not a reporting entity because there are no users dependent on general purpose financial reports. This is a special purpose financial report that has been prepared to meet *Corporations Act 2001* requirements.

The financial report has been prepared in accordance with Accounting Standards and mandatory professional reporting requirements to the extent described in note 2.

In the Directors' opinion:

(a) the financial statements and notes set out on pages 31 – 48 are in accordance with the *Corporations Act 2001*, including:

- (i) complying with Accounting Standards and other mandatory professional reporting requirements as detailed above, and the *Corporations Regulations 2001*; and
- (ii) giving a true and fair view of the consolidated entity's financial position as at 30 June 2019 and of its performance for the financial year ended on that date, and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Directors.

On behalf of the Board



Ben Houston

President



Craig Phillips

Company Secretary

Dated: 10 October 2019



Independent auditor's report

To the members of Commonwealth Games Australia Limited

Our opinion

In our opinion:

The accompanying financial report of Commonwealth Games Australia Limited (the Company) is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Company's financial position as at 30 June 2019 and of its financial performance for the year then ended
- (b) complying with Australian Accounting Standards to the extent described in Note 2 and the *Corporations Regulations 2001*.

What we have audited

The financial report comprises:

- the statement of financial position as at 30 June 2019
- the statement of comprehensive income for the year then ended
- the statement of changes in equity for the year then ended
- the statement of cash flows for the year then ended
- the notes to the financial statements, which include a summary of significant accounting policies
- the directors' declaration.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

PricewaterhouseCoopers, ABN 52 780 433 757
2 Riverside Quay, SOUTHBANK VIC 3006, GPO Box 1331, MELBOURNE VIC 3001
T: 61 3 8603 1000, F: 61 3 8603 1999, www.pwc.com.au

Liability limited by a scheme approved under Professional Standards Legislation.



Emphasis of matter - basis of accounting and restriction on use

We draw attention to Note 2 in the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the directors' financial reporting responsibilities under the *Corporations Act 2001*. As a result, the financial report may not be suitable for another purpose. Our report is intended solely for Commonwealth Games Australia Limited and should not be used by parties other than Commonwealth Games Australia Limited and its members. Our opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report for the year ended 30 June 2019, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the financial report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 2 to the financial report is appropriate to meet the requirements of the *Corporations Act 2001* and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.



Auditor's responsibilities for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

PricewaterhouseCoopers

Andrew Barlow
Partner

Melbourne
10 October 2019



COMMONWEALTH GAMES AUSTRALIA

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